

**Translation**

**Consolidated Financial Results  
for the the Fiscal Year Ended December 31, 2021  
(Japanese GAAP)**

February 7, 2022

Company name: DAITRON CO., LTD.  
 Stock exchange listing: 1st Section of the Tokyo Stock Exchange  
 Code Number: 7609  
 URL: <https://www.daitron.co.jp/>  
 Representative: Shinsuke Tsuchiya, President and COO  
 Contact: Hajimu Mouri, Director, Senior Managing Corporate Officer & Division  
 Manager-Business Administration  
 Tel: +81-6-6399-5041

Scheduled date of General Shareholders Meeting: March 30, 2022  
 Scheduled date of commencing dividend payment: March 31, 2022  
 Scheduled date of filing securities report: March 31, 2022  
 Support explanatory material for financial results: Yes  
 Explanatory meeting for financial results: Yes (for institutional investors and analysts)

(Figures less than a million yen are rounded down.)

**1. Consolidated financial results for the the fiscal year (January 1, 2021 to December 31, 2021)****(1) Consolidated Operating Results**

(Percent figures are the year-on-year rates.)

	Net sales		Operating income		Ordinary income	
	Million yen	%	Million yen	%	Million yen	%
Fiscal 2021	72,341	26.0	4,196	74.6	4,325	77.5
Fiscal 2020	57,418	(6.8)	2,403	(25.0)	2,436	(24.3)

	Net income attributable to owners of parent		Net income per share	Diluted net income per share
	Million yen	%	Yen	Yen
Fiscal 2021	2,953	83.3	266.18	—
Fiscal 2020	1,610	(25.8)	145.24	—

(Note) Comprehensive income: Fiscal 2021: 3,366 million yen / 105.4%    Fiscal 2020: 1,639 million yen / (33.1%)  
 Diluted net income per share is not presented because there were no potential shares.

	Return on equity (%)	Ordinary income to total assets (%)	Operating income to net sales (%)
	%	%	%
Fiscal 2021	14.0	8.3	5.8
Fiscal 2020	8.4	5.3	4.2

(Reference) Equity in earnings(losses) of affiliates: Fiscal 2021: —million yen    Fiscal 2020: —million yen

**(2) Consolidated Financial Position**

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
Fiscal 2021	58,454	22,455	38.4	2,023.23
Fiscal 2020	46,247	19,798	42.8	1,784.66

(Reference) Shareholder's equity: Fiscal 2021 22,452 million yen    Fiscal 2020 19,795 million yen

### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Period-end cash and cash equivalents
	Million yen	Million yen	Million yen	Million yen
Fiscal 2021	2,796	(371)	(672)	14,183
Fiscal 2020	3,065	(156)	(762)	12,260

### 2. Dividends

	Annual dividends				
	1Q end	2Q end	3Q end	Fiscal end	Total
	yen	yen	yen	yen	yen
Fiscal 2020	—	20.00	—	30.00	50.00
Fiscal 2021	—	35.00	—	45.00	80.00
Fiscal 2022 (forecast)	—	35.00	—	45.00	80.00

	Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	Million yen	%	%
Fiscal 2020	554	34.4	2.9
Fiscal 2021	887	30.1	4.2
Fiscal 2022 (forecast)		31.9	

(Note) Details of the year-end dividend for fiscal 2021 are ordinary dividends 35.00 yen, commemorative dividends 10.00 yen. (70th anniversary dividends)

### 3. Consolidated Forecasts for FY2022 (January 1, 2022 to December 31, 2022)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
2Q (accum.)	37,000	7.3	1,850	(16.0)	1,850	(19.7)	1,250	(19.9)	112.64
Full year	75,000	3.7	4,100	(2.3)	4,100	(5.2)	2,780	(5.9)	250.51

#### \* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- ① Changes in accounting policies associated with the revisions of accounting standards, etc: None
- ② Changes in accounting policies other than above ①: None
- ③ Changes in accounting estimates: None
- ④ Restatement: None

(3) Number of outstanding shares (common shares)

- ① Number of outstanding shares at the end of period (including treasury shares)

Fiscal 2021 : 11,155,979 shares

Fiscal 2020 : 11,155,979 shares

- ② Number of treasury shares at the end of period

Fiscal 2021 : 58,744 shares

Fiscal 2020 : 64,042 shares

- ③ Average number of shares during the period

Fiscal 2021 : 11,094,616 shares

Fiscal 2020 : 11,090,876 shares

## (Reference) Summary of Non-consolidated Financial Results

### 1. Non-consolidated Financial Results for the Fiscal Year 2021 (Jan. 1, 2021 to Dec. 31, 2021)

#### (1) Non-consolidated Operating Results

(Percent figures are the year-on-year rates.)

	Net sales		Operating income		Ordinary income	
	Million yen	%	Million yen	%	Million yen	%
Fiscal 2021	67,216	25.3	3,365	55.9	3,634	55.2
Fiscal 2020	53,642	(6.4)	2,158	(22.7)	2,342	(20.5)

	Net income		Net income per share	Diluted net income per share
	Million yen	%	Yen	Yen
Fiscal 2021	2,498	57.8	225.22	—
Fiscal 2020	1,583	(21.0)	142.75	—

(Note) Diluted net income per share is not presented because there were no potential shares.

#### (2) Non-consolidated Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
Fiscal 2021	55,076	20,811	37.8	1,875.42
Fiscal 2020	44,024	18,858	42.8	1,700.24

(Reference) Shareholders' equity: Fiscal 2021 : 20,811 million yen Fiscal 2020 : 18,858 million yen

※ Financial result reports are exempt from audit conducted by certified public accountants or an audit corporation.

※ Explanations on appropriate use of the forecasts and other special comments

[Note for statements concerning the future, etc.]

The business forecasts are made based on certain information currently available to and judged reasonable by the Company, but not what the Company is committed to attaining. The actual results may differ greatly depending on various factors.