

FY2026

2Q Financial Material

August 3, 2026

Daitron Co., Ltd. (7609)

Precautions regarding forward-looking statements

Forward-looking statements and forecasts stated in this material are based on information available to the Company as of the release date of this material, and are not guarantees of future performance. Actual performance may differ materially from these forecasts if they are affected by various factors.

The Company assumes no liability for any damages that may arise as a result of the use of this material.

Notes on this material

Net income stated herein refers to the amount of net income attributable to owners of parent.

FY2026 Q2 Overview of Results



- ▶ Results were firm backed by strong investments in generative AI and semiconductor manufacturing equipment. Particularly, sales of components for manufacturing equipment continued to be strong.
- ▶ 26/2Q : Net sales **29,363** million yen; gross profit **6,368** million yen; operating profit **2,580** million yen secured.
- ▶ 26/2Q total : Net sales **59,702** million yen; gross profit **12,548** million yen; operating profit **5,045** million yen

	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	YoY	H1 FY2026 Results	YoY change (%)	Announced forecast for FY2026	Progress (%)
Net sales	25,500	23,949	30,340	30,338	29,363	+15.2%	59,702	+22.2%	118,000	50.6%
Gross profit	5,465	4,774	6,080	6,180	6,368	+16.5%	12,548	+24.0%	-	-
Operating income	2,153	1,327	1,960	2,465	2,580	+19.8%	5,045	+35.5%	9,000	56.1%
Ordinary income	2,147	1,412	2,092	2,531	2,667	+24.2%	5,198	+42.3%	9,150	56.8%
Net income	1,513	929	1,439	1,740	1,815	+20.0%	3,556	+39.2%	6,300	56.4%

(mn yen)

FY2026 Q2 Product Portfolio and Financial Performance



Product Segments	Major Products	Net Sales			Gross Profit			(Original products included in the left)	
		Amount of sales	Composition (%)	YoY change in composition	Amount of profit	Profit ratio	YoY change in profit ratio	Amount of sales	YoY (Growth ratio)
Electronic Equipment & Components									
Components & Assembly Products	Connectors, harnesses, assembled wiring for equipment	8,255	28.1%	+5.0pt	2,015	24.4%	-1.2pt	3,076	27.1%
Semiconductors	Analog ICs, high-frequency ICs	1,467	5.0%	+0.6pt	263	17.9%	-3.3pt		
Embedded System	Embedded systems	1,945	6.6%	-0.3pt	297	15.3%	-1.6pt		
Power Supply Equipment	Switching power supplies, battery pack, small UPS	798	2.7%	-0.3pt	135	17.0%	-1.9pt	181	-26.7%
Image Equipment	CMOS cameras, lenses, lighting devices	8,335	28.4%	+6.2pt	1,136	13.6%	+0.3pt		
Information System	Web conferencing systems, contactless IC cards	1,385	4.7%	+1.3pt	296	21.4%	-1.8pt		
New business	Large UPS for data centers including system design, installation work and maintenance, etc.	1,537	5.2%	-0.5pt	436	28.4%	-1.4pt		
Green Facility									
Other		185	0.6%	-0.5pt	110	59.7%	+59.6pt		
Subtotal		23,909	81.4%	+11.6pt	4,691	19.6%	-0.5pt		
Machinery & Manufacturing Equipment									
Electronic Parts & Semiconductors	Grinding machines, cleaning equipment, wafer edge grinders	2,712	9.2%	-10.4pt	605	22.3%	+5.7pt	483	17.5%
Optical Devices	Visual inspection machines, scribe and break machines	1,876	6.4%	+1.3pt	807	43.0%	-7.1pt	1,276	119.5%
Power Devices	Wafer edge grinders, cleaning equipment	344	1.2%	-2.3pt	109	31.7%	-13.6pt	242	-65.5%
Focused Business Equipment	Electrode sheet inspection equipment, spray coaters	520	1.8%	-0.3pt	154	29.8%	+29.0pt		
Subtotal		5,454	18.6%	-11.6pt	1,676	30.7%	+6.2pt		
Grand Total		29,363			6,368	21.7%	+0.3pt	5,257	+20.5%

(Note) Figures are calculated in thousands of yen and rounded to the nearest million yen.

Ratios are rounded to the first decimal place.

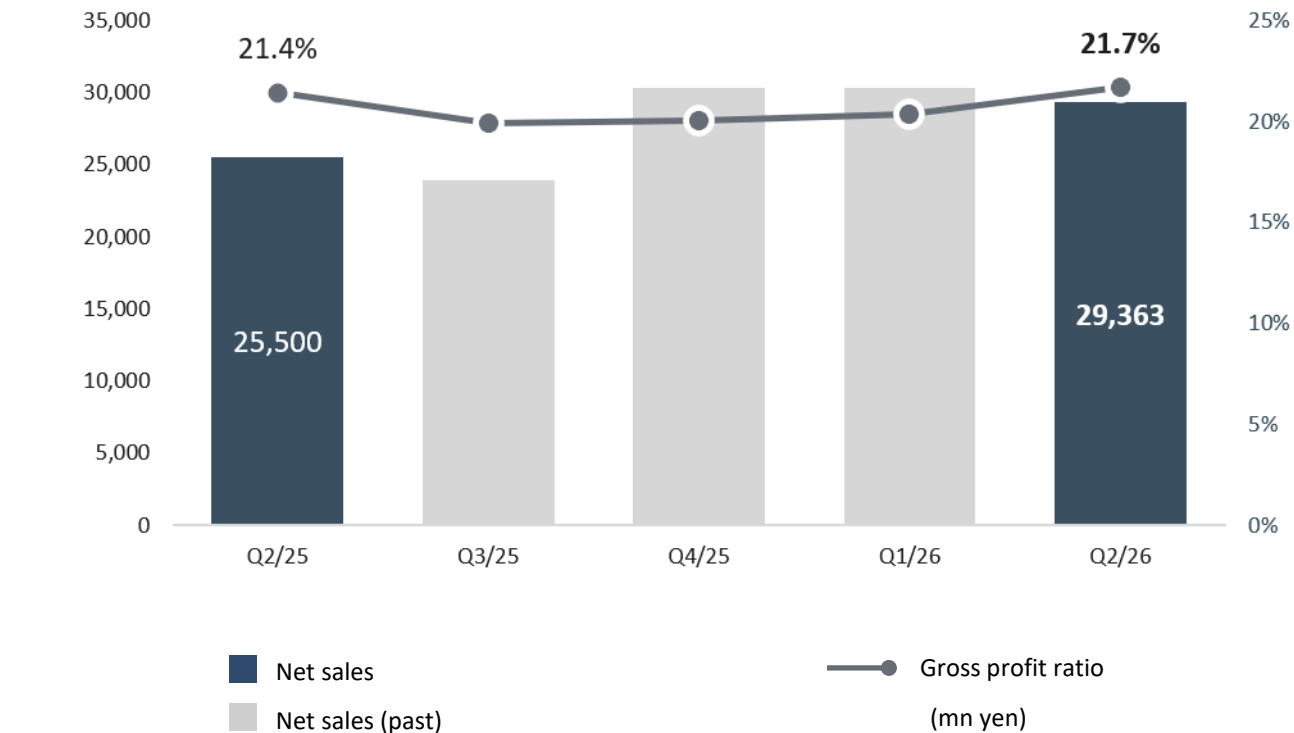
UPS is an abbreviation of Uninterruptible Power Supplies.



Product segments including original products

New business (mn yen)

FY2026 Q2 Net Sales and Gross Profit



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Net sales	25,500	23,949	30,340	30,338	29,363	103,142	48,852	59,702
Gross profit	5,465	4,774	6,080	6,180	6,368	20,978	10,123	12,548
Gross profit ratio	21.4%	19.9%	20.0%	20.4%	21.7%	20.3%	20.7%	21.0%

Net sales: ¥ **29,363** mn (+15.2% YoY)

- ▶ Net sales were firm backed by strong investments in generative AI and semiconductor manufacturing equipment.
- ▶ Particularly our domestic business grew, supported by continued strong investments in reclaimed wafer manufacturing equipment.
- ▶ Growth in the remaining segments offset the impact of net sales from data center projects recognized ahead of schedule in Q1/26.

Gross profit: ¥ **6,368** mn (+16.5% YoY)

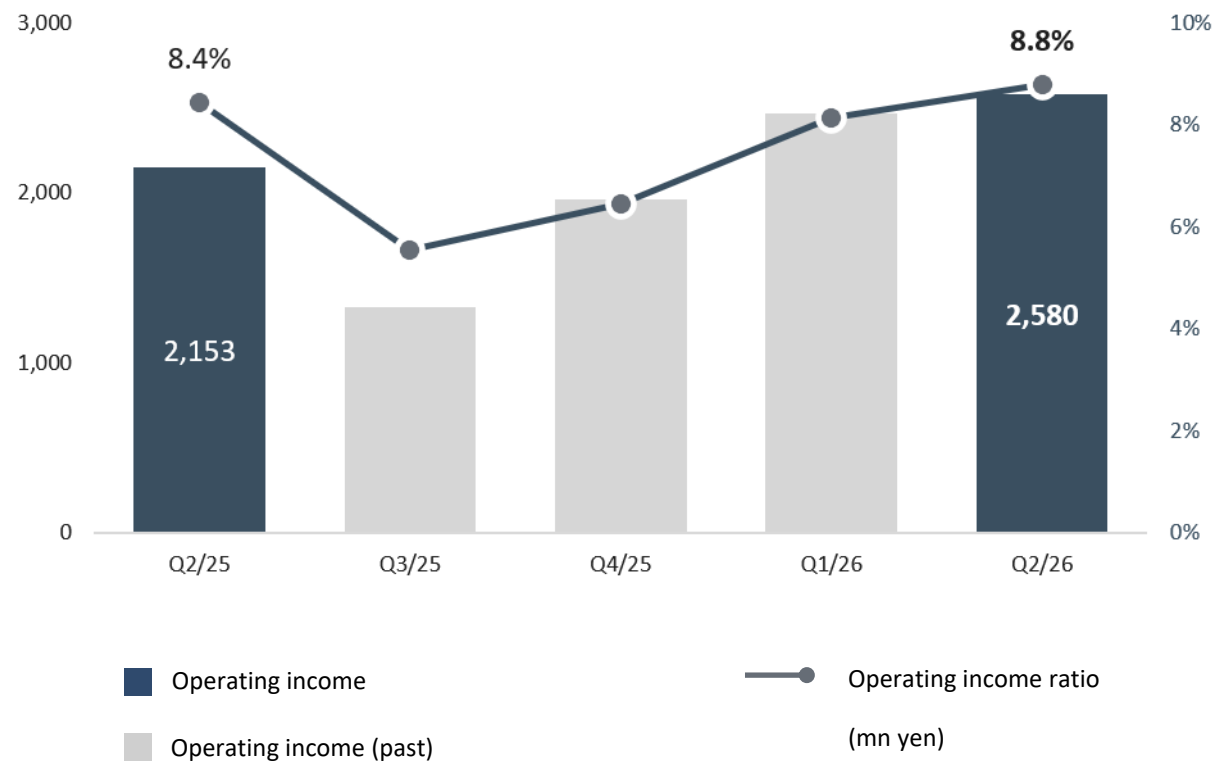
Gross profit ratio: **21.7%** (+0.3pt YoY)

- ▶ Maintained high profitability with our trading and manufacturing functions.
- ▶ The pass-through of supplier price increases proceeded smoothly.

(Note)

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Ratios are rounded to the first decimal place.



Operating income: ¥ **2,580** mn (+19.8% YoY)

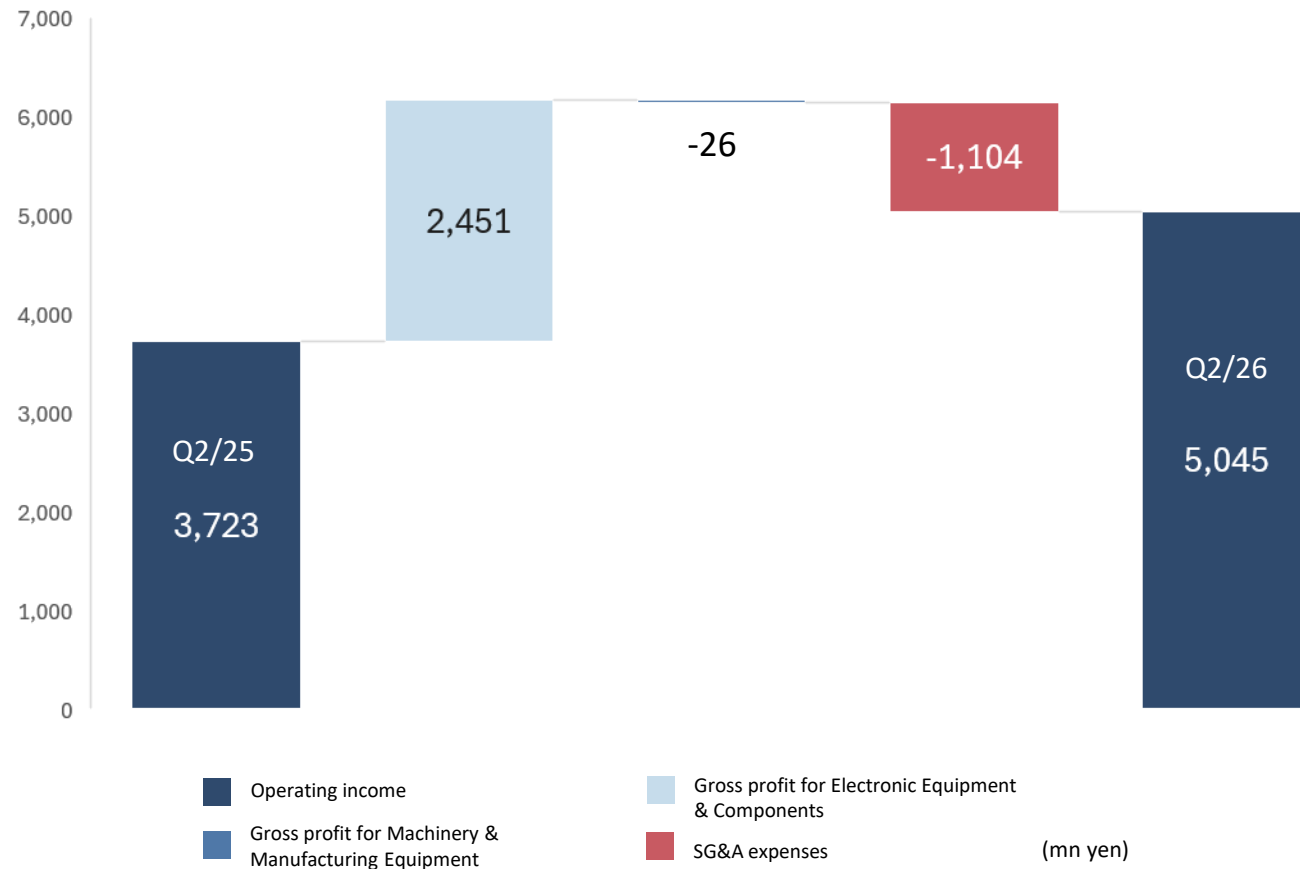
Operating income ratio: **8.8%** (+0.4pt YoY)

Increase in gross profit due to growth in net sales has offset an increase in SG&A expenses, leading to higher operating income.

	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Net sales	25,500	23,949	30,340	30,338	29,363	103,142	48,852	59,702
Operating income	2,153	1,327	1,960	2,465	2,580	7,010	3,723	5,045
Operating income ratio	8.4%	5.5%	6.5%	8.1%	8.8%	6.8%	7.6%	8.5%

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FY2026 Q2 (total) Factors for Changes in Operating Income



Topics

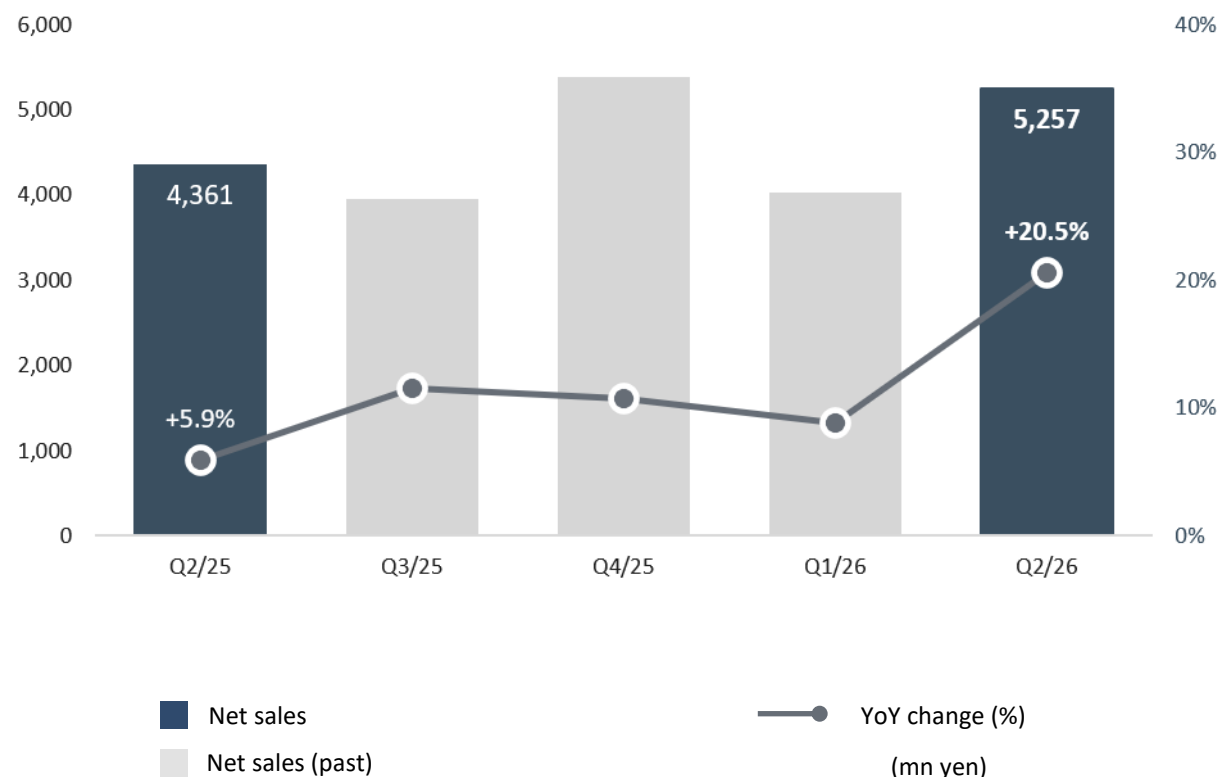
- ▶ Due to growth in net sales, gross profit increased for Electronic Equipment & Components (+¥2,451 mn) but slightly decreased for Machinery & Manufacturing Equipment (-¥26 mn).
- ▶ An increase in SG&A expenses (+¥ 1,104 mn), including personnel and activity expenses, were offset. As a result, operating income increased compared to Q2/25.

	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Net sales	25,500	23,949	30,340	30,338	29,363	103,142	48,852	59,702
Gross profit	5,465	4,774	6,080	6,180	6,368	20,978	10,123	12,548
SG&A expenses	3,312	3,447	4,120	3,714	3,788	13,967	6,399	7,503
Operating income	2,153	1,327	1,960	2,465	2,580	7,010	3,723	5,045

(Note)

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FY2026 Q2 Changes in Net Sales of Original Products



Net sales: ¥ 5,257 mn (+20.5% YoY)

- ▶ Original products in both Electronic Equipment & Components and Machinery & Manufacturing Equipment increased compared to Q2/25 on a monetary basis.
- ▶ Equipment products included in original products are subject to quarterly fluctuations in net sales, as their sales are recognized upon acceptance by customers.

Components

- ▶ Components for semiconductor manufacturing equipment were strong to address data center investments.
- ▶ Due to a significant increase in the national defense budget, defense-related components were strong.

Equipment

- ▶ Optical device manufacturing equipment was strong on the back of investments in generative AI and semiconductor manufacturing equipment.

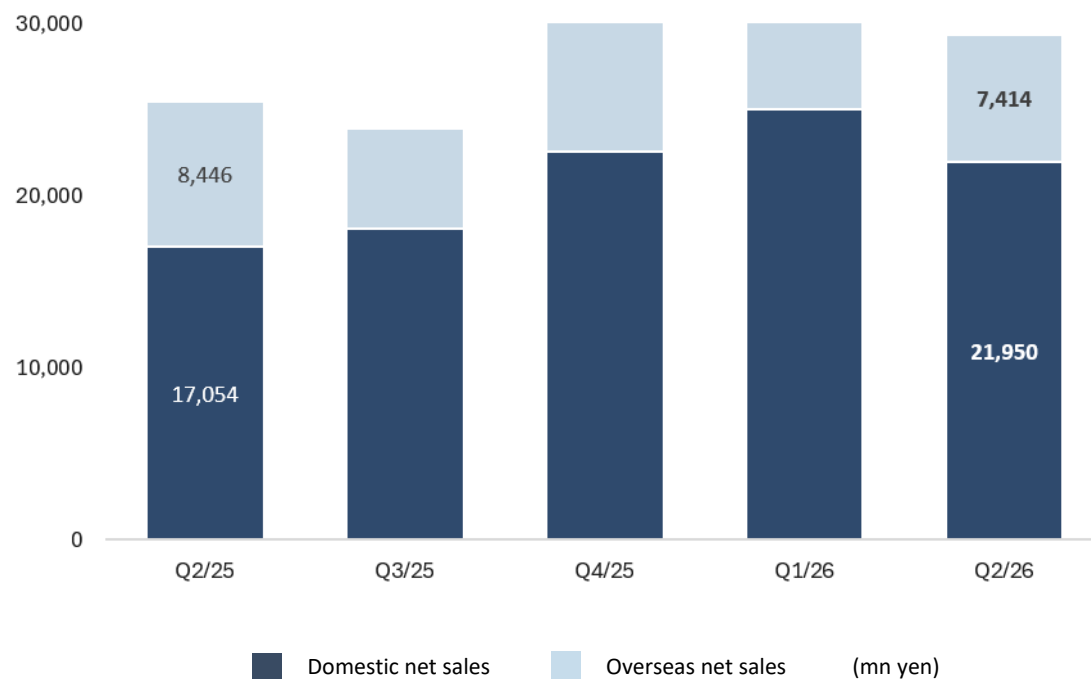
	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Net sales	4,361	3,956	5,383	4,028	5,257	17,400	8,061	9,285
YoY (Growth ratio)	+5.9%	+11.5%	+10.8%	+8.9%	+20.5%	+10.4%	+9.5%	+15.2%

(Note)

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FY2026 Q2 Sales Change by Region



Topics

- ▶ Net sales from our domestic operations remained strong, although affected by data center projects being brought forward to the first quarter of FY2026.
- ▶ Net sales from our overseas operations progressed steadily, with the acceptance of equipment projects proceeding smoothly.

Forecasts

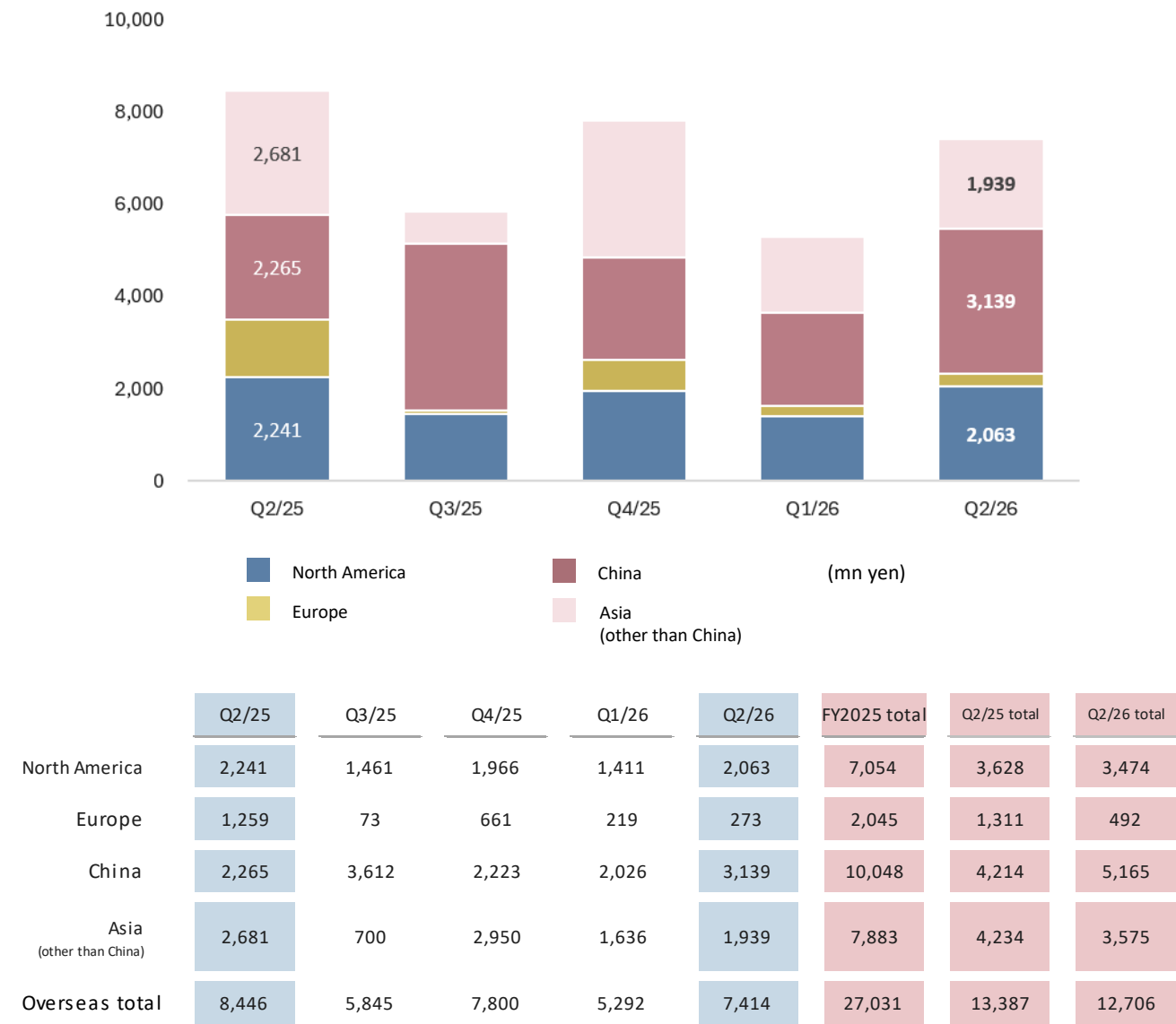
- ▶ Investments in generative AI and semiconductor manufacturing equipment will remain strong overseas as well.

	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Domestic	17,054	18,104	22,541	25,046	21,950	76,111	35,466	46,996
Overseas	8,446	5,845	7,800	5,292	7,414	27,031	13,387	12,706
Total	25,500	23,949	30,340	30,338	29,363	103,142	48,852	59,702

(Note)

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FY2026 Q2 Sales Change by Overseas Region



(Note)
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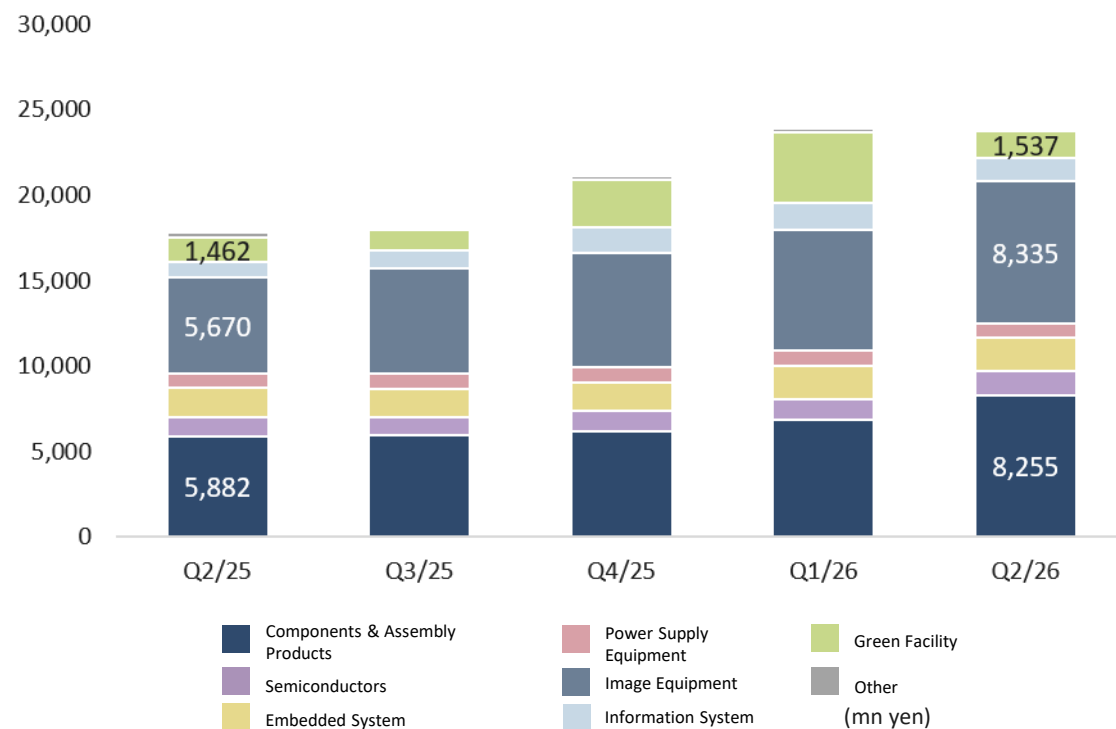
トピックス

- ▶ In North America, an automotive harness project progressed smoothly.
- ▶ In Asia, sales of components for manufacturing equipment were strong.
- ▶ In China in particular, capital investment related to data centers was robust.

Forecasts

- ▶ Crude oil prices are surging due to the deteriorating situation in the Middle East, which is creating concerns about cost increase.
- ▶ Despite no direct impact relating to tariff issues in North America, we stay alert to foreign exchange trends and other factors.

FY2026 Q2 Sales Change by Product Segment (Electronic Equipment & Components)



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Components & Assembly Products	5,882	5,939	6,172	6,815	8,255	23,579	11,467	15,071
Semiconductors	1,110	1,049	1,194	1,220	1,467	4,593	2,349	2,687
Embedded System	1,759	1,648	1,648	1,962	1,945	6,742	3,445	3,908
Power Supply Equipment	772	944	882	903	798	3,431	1,604	1,701
Image Equipment	5,670	6,135	6,709	7,052	8,335	24,212	11,367	15,387
Information System	867	1,071	1,480	1,548	1,385	4,748	2,196	2,934
Green Facility	1,462	1,197	2,819	4,190	1,537	7,300	3,283	5,727
Other	284	108	240	180	185	862	513	366
Total	17,810	18,096	21,147	23,875	23,909	75,471	36,227	47,784

Topics

- ▶ Investments in generative AI and semiconductor manufacturing equipment were strong.
- ▶ Investments were strong to promote a shift to fiber optics in data centers.

Components & Assembly Products

- ▶ Manufacturers of semiconductor manufacturing equipment continued to grow due to expanded demand for generative AI.

Image Equipment

- ▶ In-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS) remained firm.
- ▶ Recovery in demand from inspection equipment manufacturers supported growth.

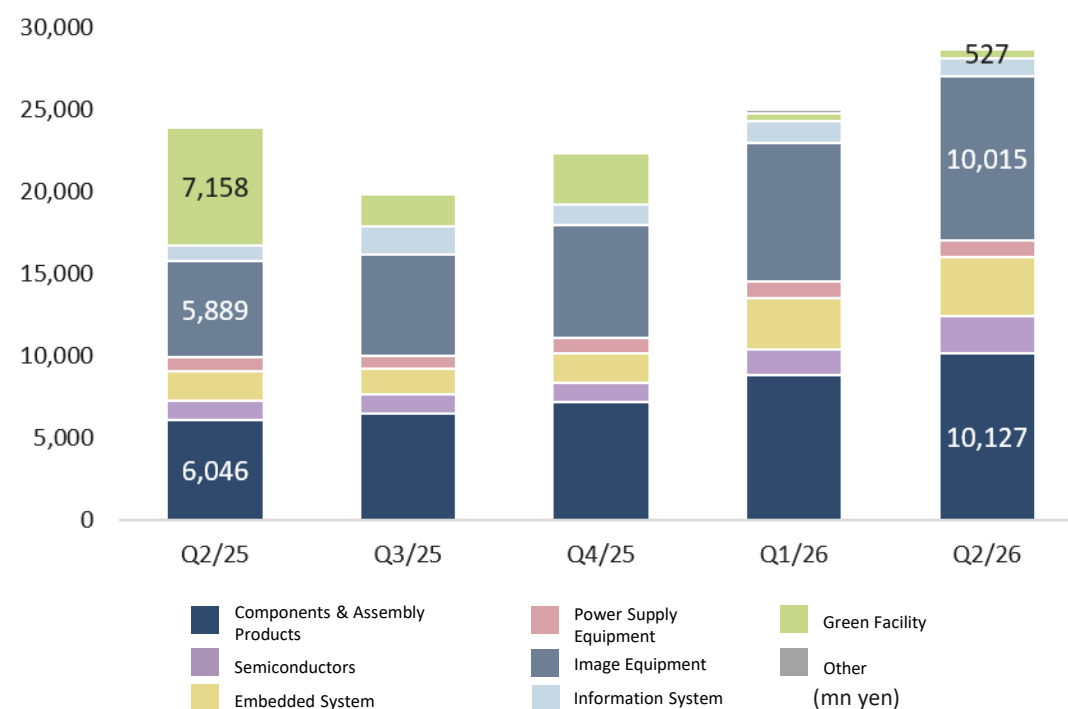
Green Facility

- ▶ Net sales declined in Q2/26 due to the absence of large projects, following the recognition of net sales from projects ahead of schedule in Q1/26.

(Note)

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FY2026 Q2 Order Change by Product Segment (Electronic Equipment & Components)



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Components & Assembly Products	6,046	6,463	7,161	8,800	10,127	26,275	12,649	18,928
Semiconductors	1,179	1,163	1,151	1,576	2,267	4,515	2,201	3,843
Embedded System	1,788	1,602	1,817	3,118	3,588	6,837	3,417	6,707
Power Supply Equipment	857	774	929	1,021	1,063	3,406	1,701	2,084
Image Equipment	5,889	6,126	6,887	8,443	10,015	25,011	11,997	18,459
Information System	985	1,764	1,237	1,358	1,092	5,146	2,144	2,451
Green Facility	7,158	1,937	3,164	438	527	13,064	7,963	966
Other	148	187	117	234	164	605	300	398
Total	24,053	20,019	22,466	24,992	28,848	84,862	42,376	53,840

Forecasts

- ▶ Investments in generative AI and semiconductor manufacturing equipment are expected to continue.

Components & Assembly Products

- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.
- ▶ Demand for components for general-purpose semiconductors will also recover and order taking will be strong.

Image Equipment

- ▶ Demand is expanding for in-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS).
- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.

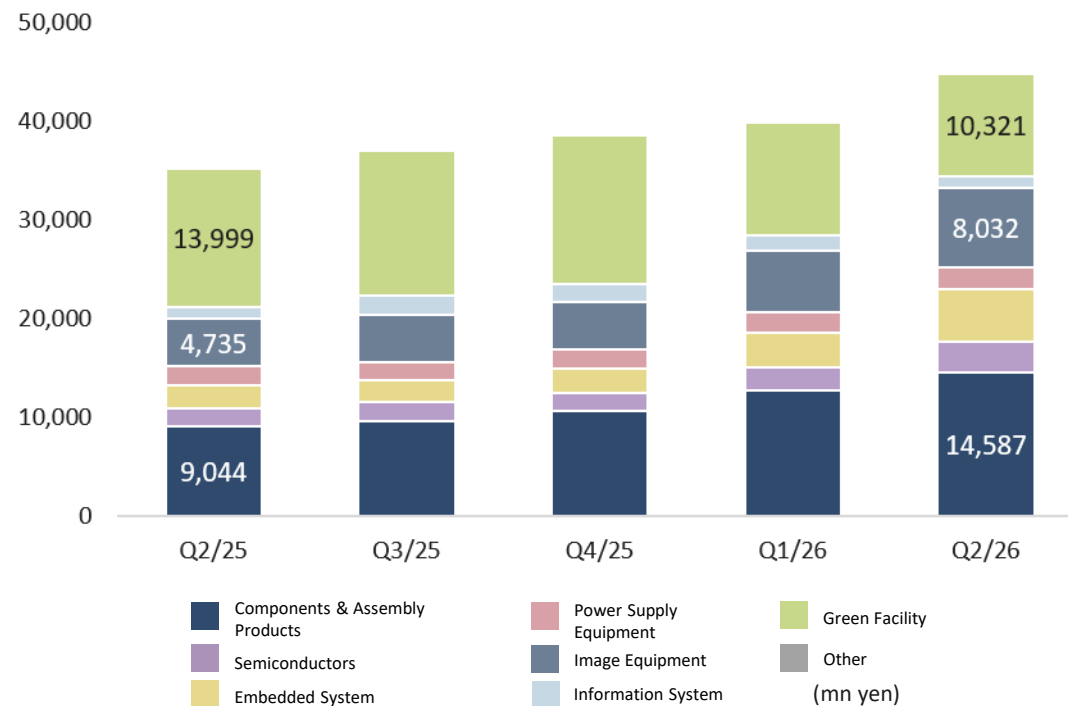
Green Facility

- ▶ Although we had no order for large projects in Q2/26, data center-related business will remain strong.

(Note)

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FY2026 Q2 Order Backlog Change by Product Segment (Electronic Equipment & Components)



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26
Components & Assembly Products	9,044	9,570	10,572	12,701	14,587
Semiconductors	1,839	1,952	1,913	2,296	3,098
Embedded System	2,320	2,274	2,443	3,599	5,242
Power Supply Equipment	2,002	1,833	1,881	2,001	2,267
Image Equipment	4,735	4,736	4,925	6,344	8,032
Information System	1,278	1,970	1,728	1,541	1,248
Green Facility	13,999	14,738	15,083	11,331	10,321
Other	165	243	124	178	158
Total	35,386	37,320	38,672	39,995	44,958

Strategy

- ▶ Maintain order backlog at high levels supported by investments in generative AI and semiconductor manufacturing equipment.

Components & Assembly Products

- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.
- ▶ Inventory adjustment of components for general-purpose semiconductors will be completed and order taking will be also strong.

Image Equipment

- ▶ Backed by expansion in demand for in-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS), medium- to long-term accumulation is expected.
- ▶ Due to continued growth in market conditions of semiconductor manufacturing equipment, order backlog remains firm.

Green Facility

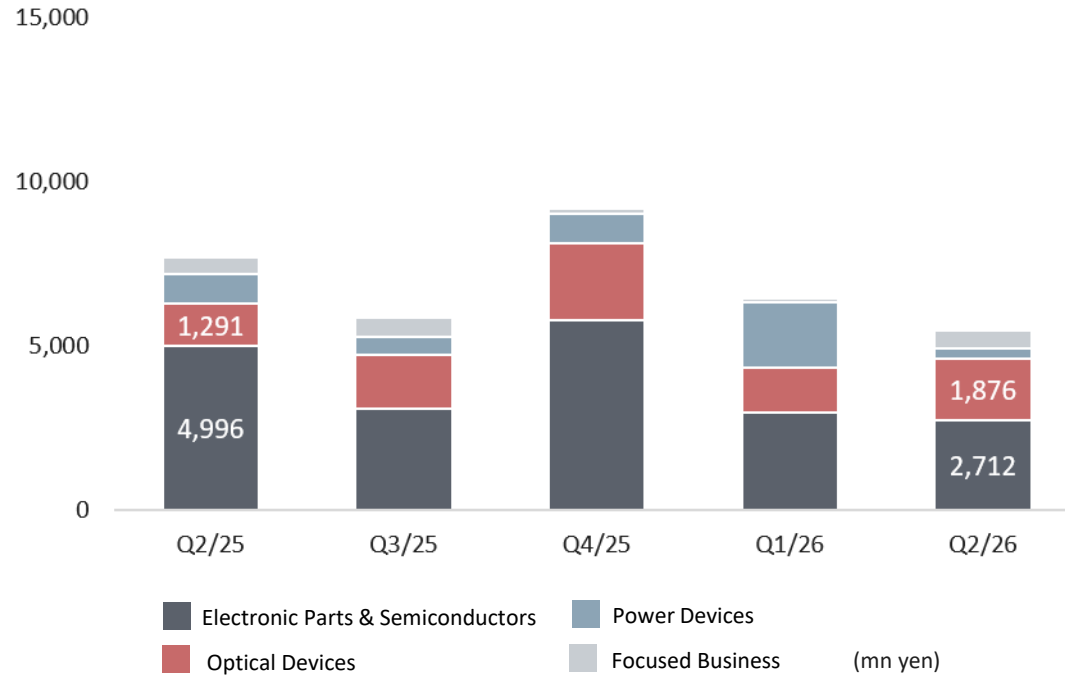
- ▶ Although we had no order for large projects in Q2/26, data center-related business will remain strong.

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FY2026 Q2 Sales Change by Product Segment (Machinery & Manufacturing Equipment)



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Electronic Parts & Semiconductors	4,996	3,095	5,789	2,955	2,712	16,320	7,435	5,668
Optical Devices	1,291	1,633	2,356	1,373	1,876	6,415	2,425	3,249
Power Devices	885	555	884	2,004	344	3,008	1,569	2,348
Focused Business	518	570	163	130	520	1,928	1,196	650
Total	7,690	5,852	9,193	6,463	5,454	27,671	12,626	11,917

Topics

- ▶ On the back of investments in generative AI and semiconductor manufacturing equipment, performance was strong in relation to electronic parts and semiconductors.
- ▶ Quarterly fluctuations are seen in net sales depending on the timing of large projects acceptance by customers.

Electronic Parts & Semiconductors

- ▶ Net sales remained firm due to expansion in demand for generative AI.
- ▶ Investments in reclaimed wafer manufacturing equipment remained strong.

Optical Devices

- ▶ Optical device field remained strong due to expansion in demand for data centers.

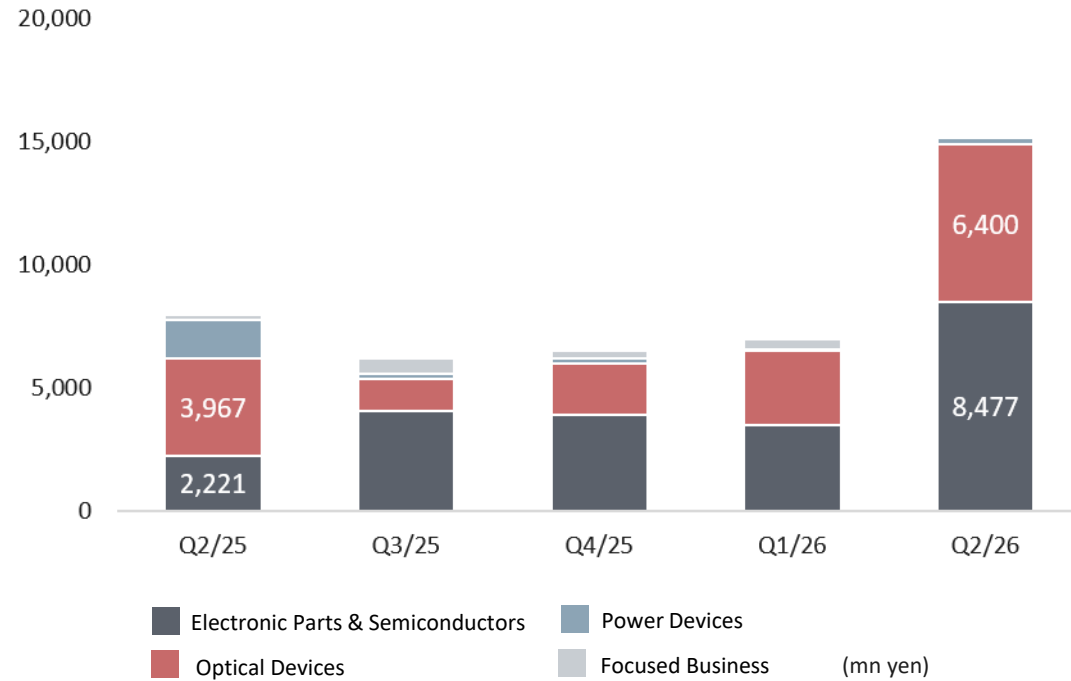
Power Devices

- ▶ The EV market continued to be sluggish.

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FY2026 Q2 Order Change by Product Segment (Machinery & Manufacturing Equipment)



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26	FY2025 total	Q2/25 total	Q2/26 total
Electronic Parts & Semiconductors	2,221	4,027	3,916	3,492	8,477	11,813	3,871	11,969
Optical Devices	3,967	1,303	2,048	3,005	6,400	8,371	5,021	9,406
Power Devices	1,566	234	226	42	281	2,523	2,062	323
Focused Business	222	625	310	445	113	1,353	418	559
Total	7,976	6,188	6,500	6,986	15,272	24,061	11,372	22,259

Forecasts

- ▶ On the back of investments in generative AI and semiconductor manufacturing equipment, orders related to electronic parts and semiconductors will remain firm.
- ▶ On the back of labor shortage, investments in labor-saving facilities are expected to expand.
- ▶ Capital investment in data centers is active in Japan, North America, and China.

(Note)

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Electronic Parts & Semiconductors

- ▶ As semiconductor-related investments continue, orders will also remain at high levels.
- ▶ Investments in reclaimed wafer manufacturing equipment will expand.

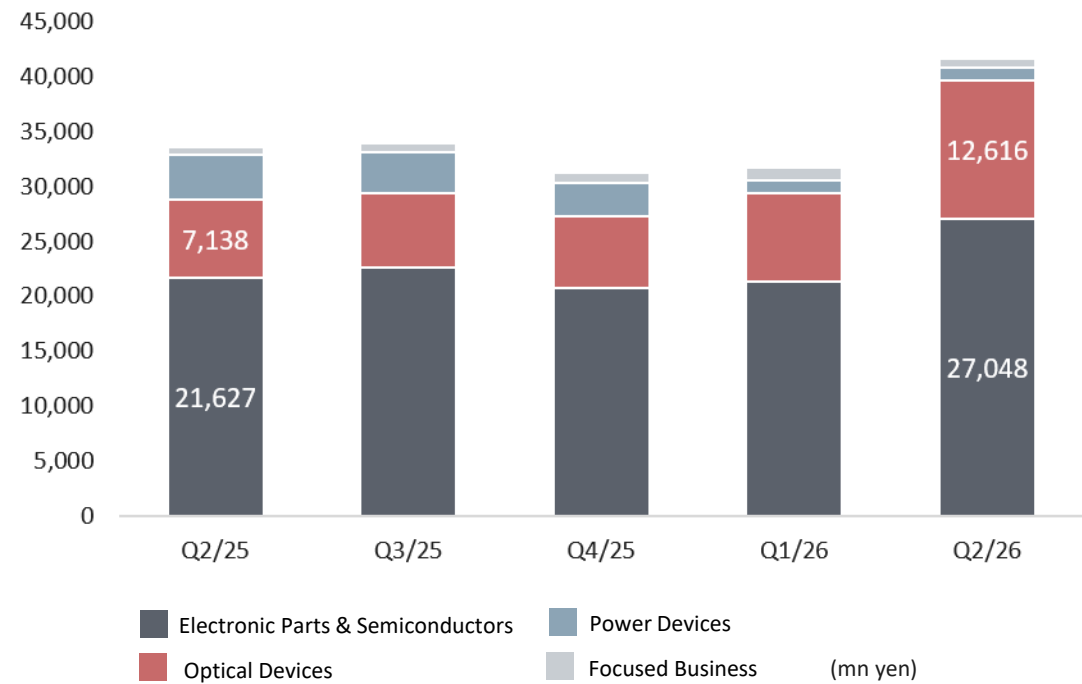
Optical Devices

- ▶ Performance will remain firm due to expansion in demand for data centers.

Power Devices

- ▶ The EV market will continue to be sluggish.

FY2026 Q2 Order Backlog Change by Product Segment (Machinery & Manufacturing Equipment)



	Q2/25	Q3/25	Q4/25	Q1/26	Q2/26
Electronic Parts & Semiconductors	21,627	22,573	20,786	21,274	27,048
Optical Devices	7,138	6,811	6,441	8,091	12,616
Power Devices	4,091	3,769	3,115	1,166	1,104
Focused Business	697	753	906	1,241	832
Total	33,552	33,905	31,248	31,772	41,602

Strategy

- Thanks to continued investments in generative AI and semiconductor manufacturing equipment, order backlog for equipment projects will remain firm.

Electronic Parts & Semiconductors

- As semiconductor-related investments continue, an ordering environment will be maintained at a high level.

Optical Devices

- Performance will remain firm due to expansion in demand for data centers.

Power Devices

- The EV market will continue to be sluggish.

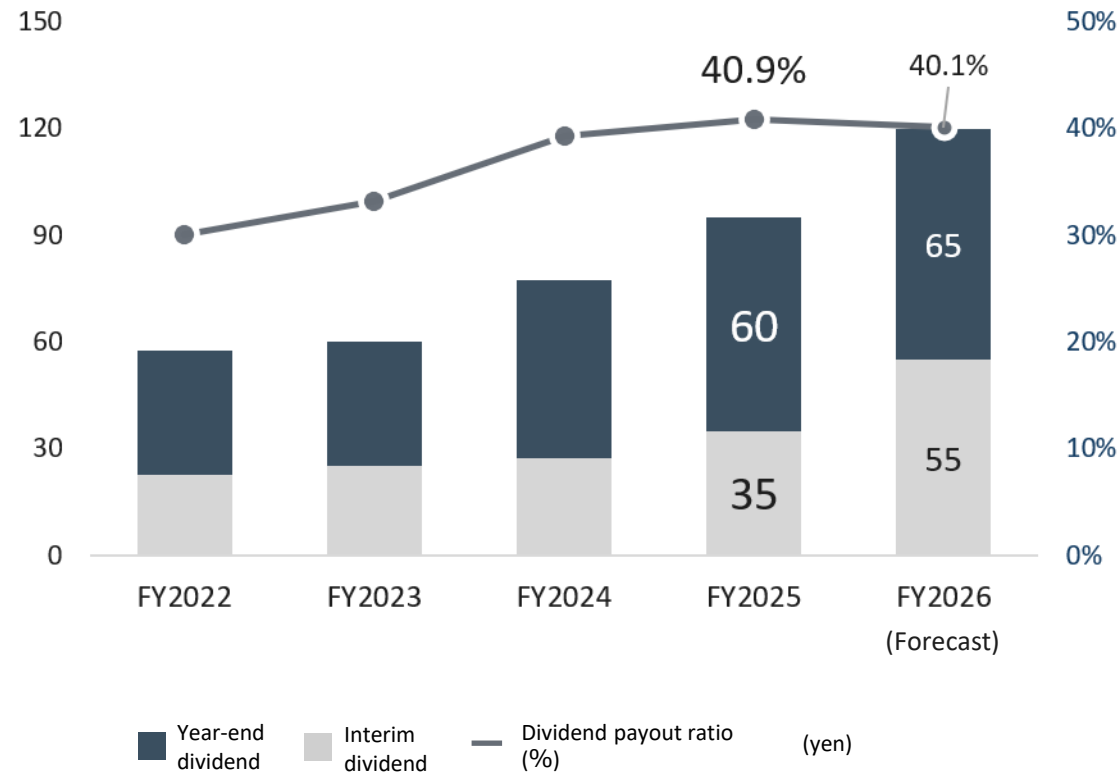
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Shareholder Returns (Dividends and Dividend Payout Ratio)



Dividends per share and dividend payout ratio



Five consecutive years of dividend increases through FY2025

<Basic policy>

The Company regards profit returns to shareholders as the most important management issue. We distribute profits based on our operating results, while also taking into account the strengthening of financial standing and internal reserves.

- ▶ In FY2024, the dividend payout ratio target was changed from 30% to 40%.
- ▶ Dividend for FY2025 was ¥95 per share (interim dividend: ¥35)
- ▶ Dividend for FY2026 is forecast to be ¥120 per share (interim dividend: ¥55)
- ▶ Dividends increase for five consecutive years.

(Note)

The annual dividend and dividend payout ratio for FY2026 are forecasts.

We conducted a 2-for-1 stock split of common shares, effective January 1, 2026.

The figures prior to FY2025 are dividends and dividend payout ratios that factored in the stock split.

- ▶ On the premise of ensuring a sound financial base, our basic policy is to achieve both investments for growth and stable shareholder returns, and we aim to increase corporate value through sustainable business growth.

Cash in

Own capital, Funding
(Considering the use of
interest-bearing debt)

Operating cash flow:
Approx. **9 billion yen**

Cash out

Growth and rationalization investment

- ▶ **R&D investment:** approx. **1 billion yen**
Improve profitability by strengthening original products
- ▶ **New business and production capacity enhancement**
: approx. **3.5 billion yen**
 - Investments to improve efficiency and strengthen response capabilities in green facility business
 - Investments to strengthen the production capacity of original products
- ▶ **Investment for DX promotion**
: approx. **1.5 billion yen**
Increase productivity and efficiency
- ▶ **M&A Investments**
Consideration with emphasis on synergy

Shareholder return

- ▶ **Change in dividend policy (FY2024)**
Dividend payout ratio target changed from 30% to 40%
- ▶ **Acquisition of own stock**
Make decisions and take action flexibly

Current status analysis

- Cost of capital: Approx. 8%
- P/E ratio: 10.45x; P/B ratio: 1.44x (as of December 31, 2025)

Market assessment improvement policy

- Drive sustainable growth in corporate value by enhancing profitability and capital efficiency

Measures

- Set an ROE target above the cost of capital
- Enhance profitability through growth in sales of original products
- Reduce costs by advancing operational rationalization and efficiency improvements
- Enhance capital efficiency through increased shareholder returns and other initiatives
- Strengthen communication on business initiatives and growth strategies

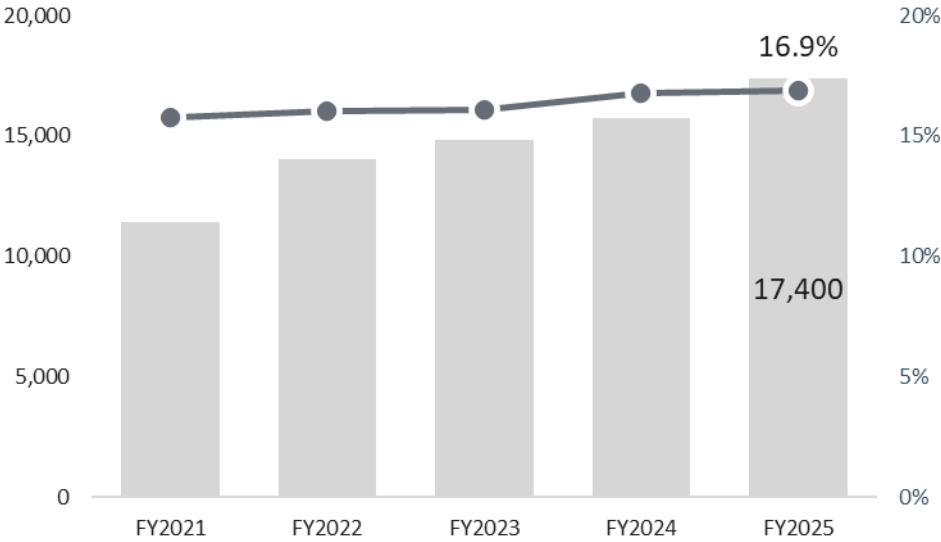
Progress of KPIs in 11th Medium-Term Business Plan (11M)



Management Indices	11M Targets		FY2024	FY2025	Progress
Net sales	Over	100.0 billion yen	93.5 billion yen	103.1 billion yen	Achieved in FY2025.
Gross profit ratio		20 % or above	20.2 %	20.3 %	Making steady progress.
ROE		12 % or above	14.0 %	14.4 %	Making steady progress.
ROA		6 % or above	6.2 %	6.5 %	Making steady progress.
Equity ratio		50 %	45.1 %	44.8 %	Need further reduction in total assets.
Composition ratio by business	Electronic Equipment & Components	60 %	68.5 %	66.1 %	New business is growing led by steady progress in data center business.
	Manufacturing & Inspection Equipment	30 %	26.5 %	26.8 %	
	New business	10 %	5.0 %	7.1 %	
Original product ratio		25 %	16.8 %	16.9 %	Showing little growth as sales as a trading company are also growing.
Overseas business ratio		30 %	26.3 %	26.2 %	Showing little growth as domestic business is also growing.
Dividend payout ratio	Target	40 %	39.3 %	40.9 %	Making steady progress.
P/E ratio		—	6.96 x	10.45 x	
P/B ratio		—	0.92 x	1.44 x	



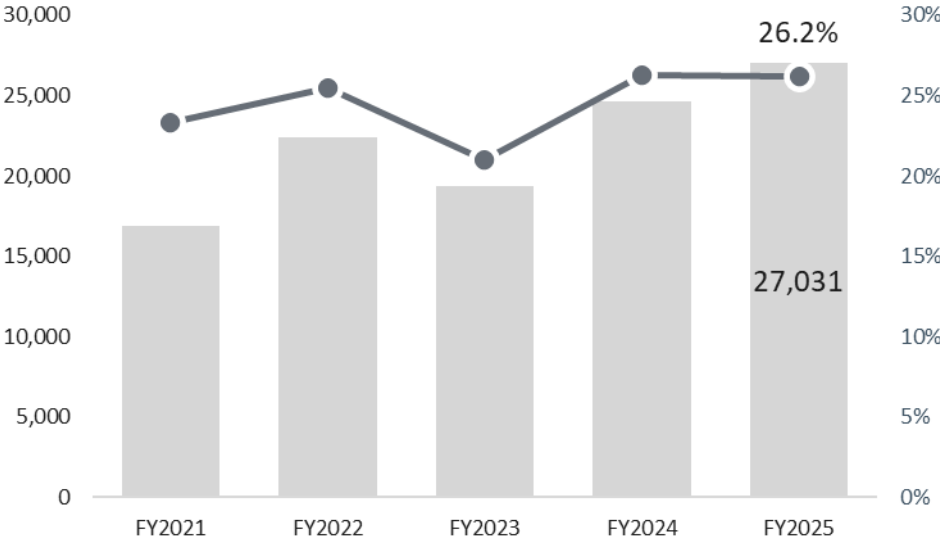
Net sales of original products



	FY2021	FY2022	FY2023	FY2024	FY2025
Net sales	11,409	14,050	14,818	15,765	17,400
Original product ratio	15.8%	16.0%	16.1%	16.8%	16.9%

(mn yen)

Overseas business net sales



	FY2021	FY2022	FY2023	FY2024	FY2025
Net sales	16,846	22,380	19,376	24,610	27,031
Overseas business ratio	23.3%	25.5%	21.0%	26.3%	26.2%

(mn yen)

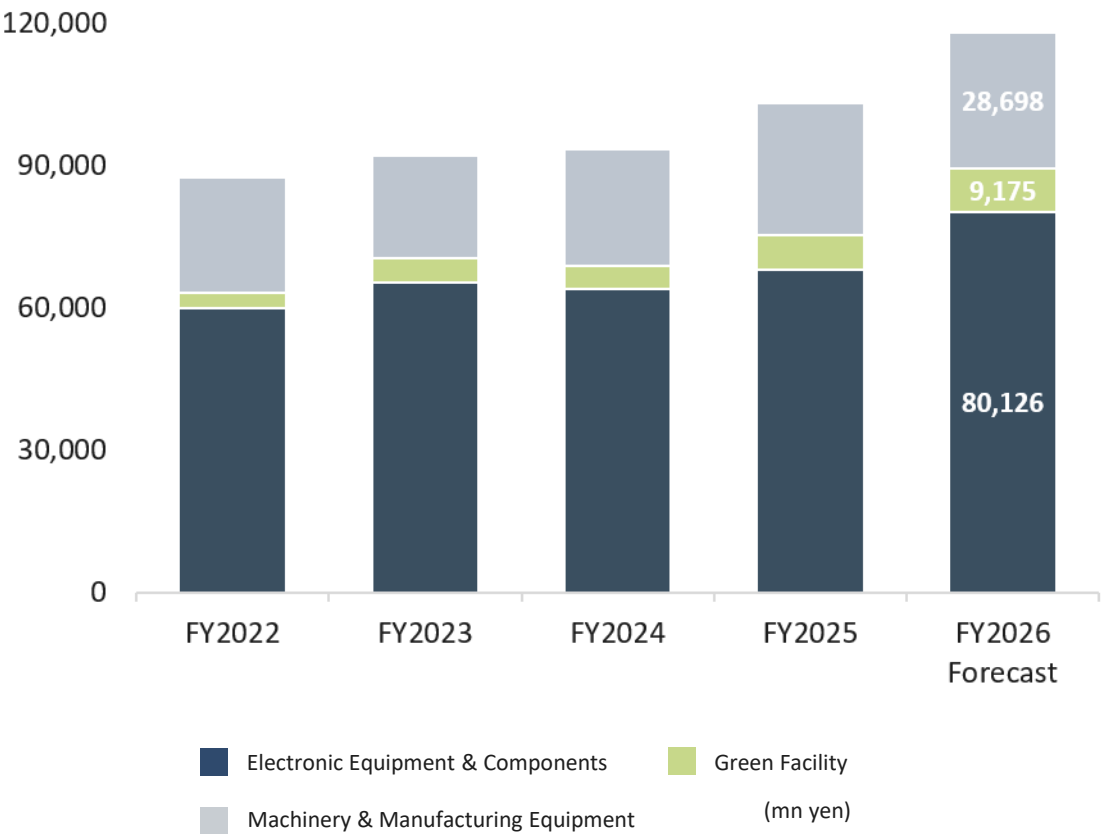
Consolidated Performance Forecast (full-year)



	FY2022	FY2023	FY2024	FY2025	H1 FY2026 Results	FY2026 Forecast	YoY (forecast)
Net sales	87,639	92,156	93,542	103,142	59,702	118,000	+14.4%
Gross profit	17,587	18,151	18,868	20,978	12,548	-	-
Operating income	6,051	5,943	6,200	7,010	5,045	9,000	+28.4%
Ordinary income	6,210	6,015	6,335	7,156	5,198	9,150	+27.8%
Net income	4,237	4,014	4,382	4,923	3,556	6,300	+28.0%

(mn yen)

Net Sales Forecast by Business



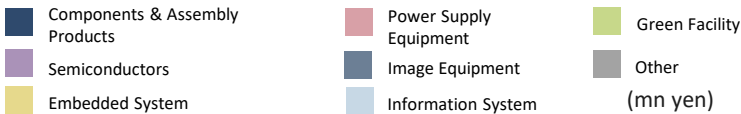
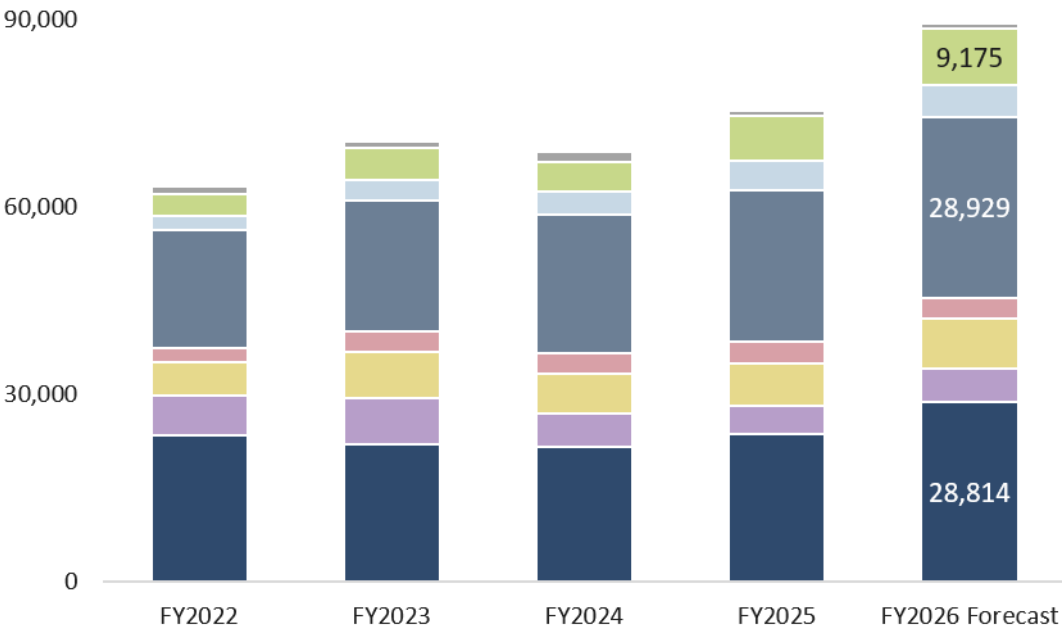
	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Electronic Equipment & Components	59,960	65,314	64,100	68,171	80,126
New Business (Green Facility)	3,312	5,052	4,678	7,300	9,175
Machinery & Manufacturing Equipment	24,367	21,789	24,764	27,671	28,698
Total	87,639	92,156	93,542	103,142	118,000

(Notes)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

Figures for the Green Facility category are presented separately and not included in the Electronic Equipment & Components segment.

Net Sales Forecast by Product Segment (Electronic Equipment & Components)

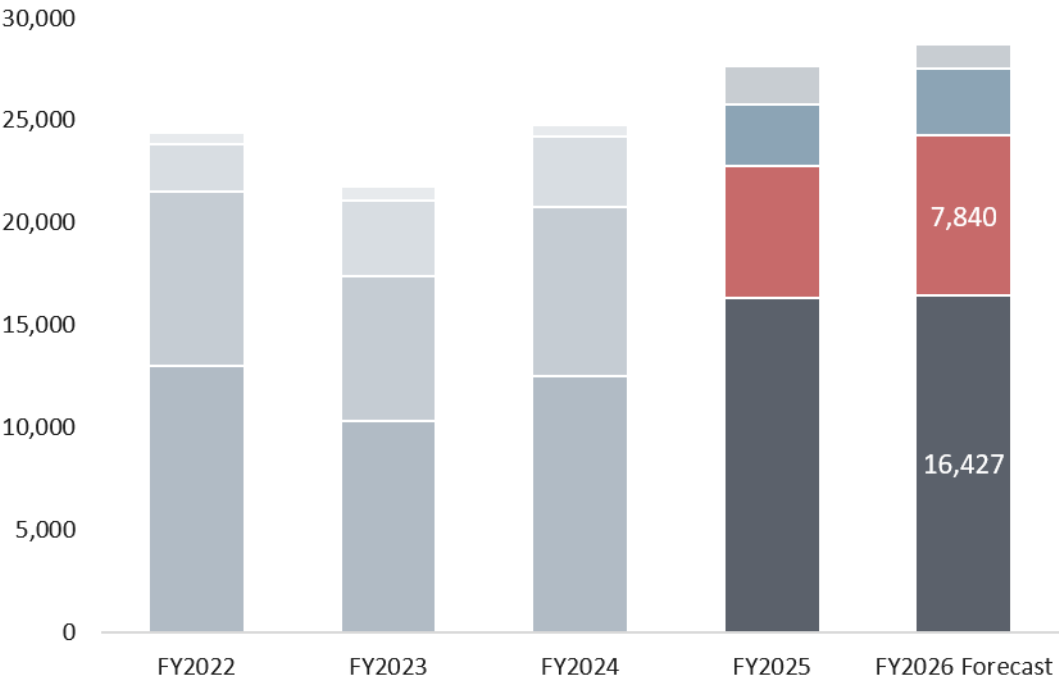


	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Components & Assembly Products	23,434	21,954	21,485	23,579	28,814
Semiconductors	6,269	7,387	5,405	4,593	5,304
Embedded System	5,442	7,507	6,452	6,742	7,913
Power Supply Equipment	2,297	3,221	3,247	3,431	3,427
Image Equipment	18,761	20,846	22,198	24,212	28,929
Information System	2,421	3,418	3,669	4,748	5,057
Green Facility	3,312	5,052	4,678	7,300	9,175
Other	1,332	978	1,639	862	678
Total	63,272	70,366	68,778	75,471	89,301

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

Net Sales Forecast by Product Segment (Machinery & Manufacturing Equipment)



Electronic Parts & Semiconductors Power Devices
Optical Devices Focused Business (mn yen)

	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Electronic Parts & Semiconductors	12,971	10,298	12,505	16,320	16,427
Optical Devices	8,553	7,094	8,249	6,415	7,840
Power Devices	2,313	3,677	3,423	3,008	3,261
Focused Business	529	719	586	1,928	1,168
Total	24,367	21,789	24,764	27,671	28,698

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

We changed the presentation and classification of segments in FY2026. (Figures up to FY2024 are based on previous product segments.)

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Integrated Report



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