

FY2026 1Q Financial Material

May 7, 2026

Daitron Co., Ltd. (7609)

Precautions regarding forward-looking statements

Forward-looking statements and forecasts stated in this material are based on information available to the Company as of the release date of this material, and are not guarantees of future performance. Actual performance may differ materially from these forecasts if they are affected by various factors.

The Company assumes no liability for any damages that may arise as a result of the use of this material.

Notes on this material

Net income stated herein refers to the amount of net income attributable to owners of parent.

FY2026 Q1 Overview of Results



- ▶ Results were firm backed by strong investments in generative AI and semiconductor manufacturing equipment. Particularly, sales of components for manufacturing equipment were strong.
- ▶ Secured net sales of **¥30,338** mn and gross profit of **¥6,180** mn.
- ▶ Maintained high profitability with our trading and manufacturing functions.

	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26	YoY	Announced forecast for H1/26	Progress (%)	Announced forecast for FY2026	Progress (%)
Net sales	23,352	25,500	23,949	30,340	30,338	+29.9%	56,500	53.7%	110,000	27.6%
Gross profit	4,657	5,465	4,774	6,080	6,180	+32.7%	-	-	-	-
Operating income	1,570	2,153	1,327	1,960	2,465	+57.0%	3,655	67.4%	7,550	32.6%
Ordinary income	1,504	2,147	1,412	2,092	2,531	+68.2%	3,720	68.0%	7,640	33.1%
Net income	1,041	1,513	929	1,439	1,740	+67.2%	2,510	69.3%	5,250	33.1%

(mn yen)

FY2026 Q1 Product Portfolio and Financial Performance



Product Segments	Major Products	Net Sales			Gross Profit			(Original products included in the left)	
		Amount of sales	Composition (%)	YoY change in composition	Amount of profit	Profit ratio	YoY change in profit ratio	Amount of sales	YoY (Growth ratio)
Electronic Equipment & Components									
Components & Assembly Products	Connectors, harnesses, assembled wiring for equipment	6,815	22.5%	-1.5pt	1,711	25.1%	+0.6pt	2,611	+7.3%
Semiconductors	Analog ICs, high-frequency ICs	1,220	4.0%	-1.3pt	223	18.3%	-1.7pt		
Embedded System	Embedded systems	1,962	6.5%	-0.7pt	299	15.2%	-0.4pt		
Power Supply Equipment	Switching power supplies, battery pack, small UPS	903	3.0%	-0.6pt	156	17.3%	-1.1pt	188	-20.0%
Image Equipment	CMOS cameras, lenses, lighting devices	7,052	23.2%	-1.1pt	955	13.5%	-0.4pt		
Information System	Web conferencing systems, contactless IC cards	1,548	5.1%	-0.6pt	294	19.0%	+0.1pt		
Green Facility	Large UPS for data centers including system design, installation work and maintenance, etc.	4,190	13.8%	+6.0pt	1,299	31.0%	+10.2pt		
Other		180	0.6%	-0.4pt	-86	-47.6%	-71.7pt		
Machinery & Manufacturing Equipment									
Electronic Parts & Semiconductors	Grinding machines, cleaning equipment, wafer edge grinders	2,955	9.7%	+0.6pt	593	20.1%	-4.2pt		
Optical Devices	Visual inspection machines, scribe and break machines	1,373	4.5%	-1.4pt	442	32.2%	+6.0pt	1,228	+18.9%
Power Devices	Wafer edge grinders, cleaning equipment	2,004	6.6%	+1.0pt	255	12.7%	-5.9pt		
Focused Business Equipment	Electrode sheet inspection equipment, spray coaters	130	0.4%	-0.0pt	35	27.2%	+8.9pt		
Grand Total		30,338	100%		6,180	20.4%	+0.4pt	4,028	+8.9%

(Note) Figures are calculated in thousands of yen and rounded to the nearest million yen.

Ratios are rounded to the first decimal place.

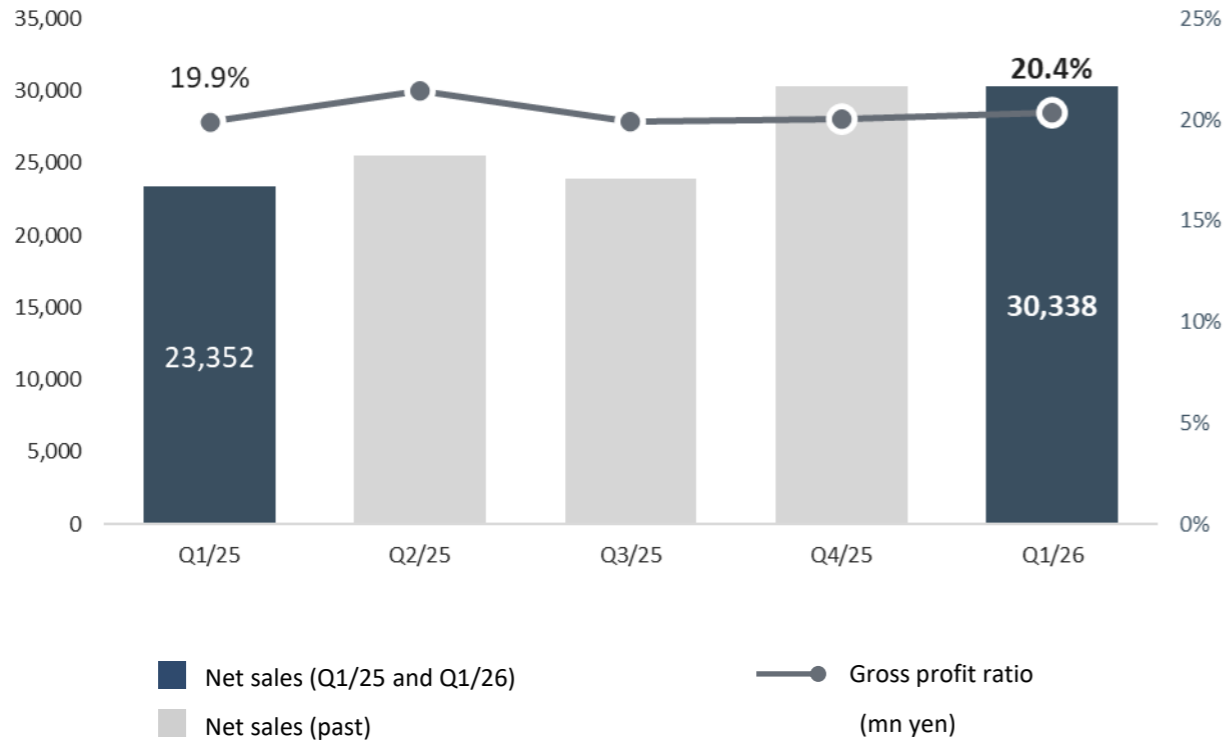
UPS is an abbreviation of Uninterruptible Power Supplies.



Product segments including original products

New business (mn yen)

FY2026 Q1 Net Sales and Gross Profit



Net sales: ¥ 30,338 mn (+29.9% YoY)

Net sales from data center projects originally scheduled for Q2/26 were recognized in Q1/26 ahead of schedule. Backed also by strong investments in generative AI and semiconductor manufacturing equipment, net sales remained firm.

Gross profit: ¥ 6,180 mn (+32.7% YoY)

Gross profit ratio: 20.4% (+0.5pt YoY)

Maintained high profitability with our trading and manufacturing functions.

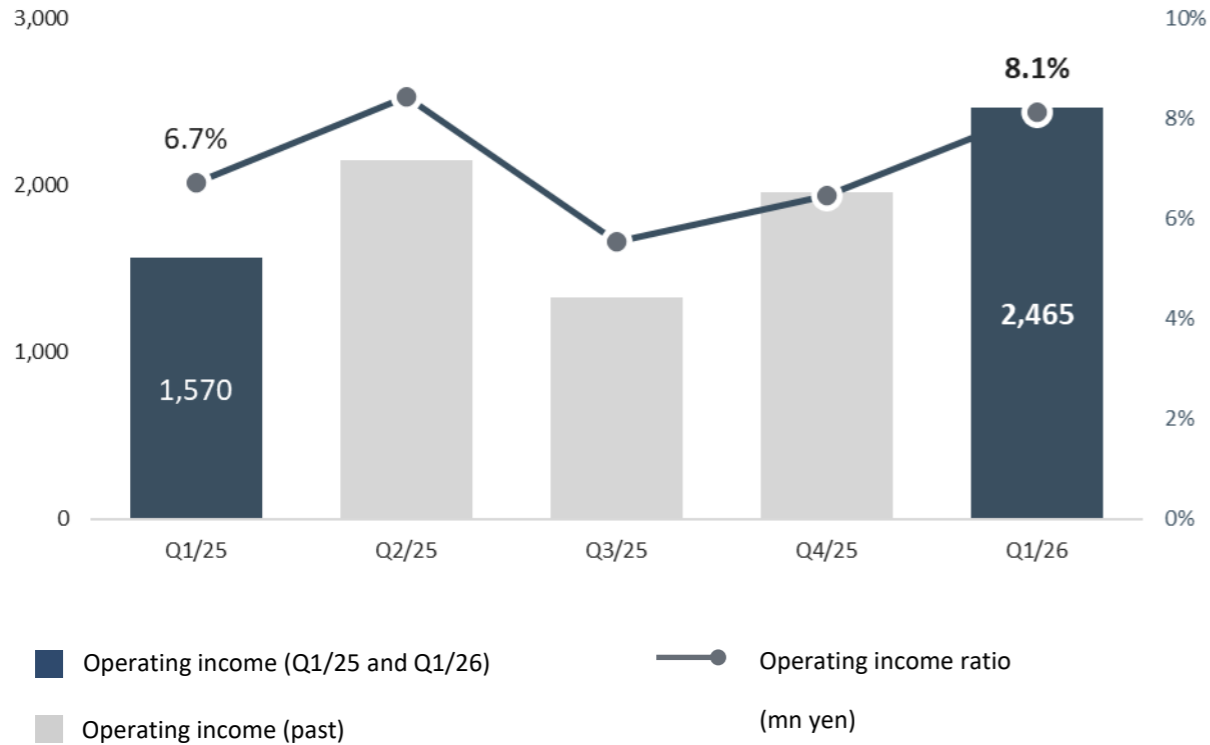
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Ratios are rounded to the first decimal place.

	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Net sales	23,352	25,500	23,949	30,340	30,338
Gross profit	4,657	5,465	4,774	6,080	6,180
Gross profit ratio	19.9%	21.4%	19.9%	20.0%	20.4%

FY2026 Q1 Operating Income



Operating income: ¥ **2,465** mn (+57.0% YoY)

Operating income ratio: **8.1%** (+1.4pt YoY)

Increase in gross profit due to growth in net sales has offset an increase in SG&A expenses, leading to higher operating income.

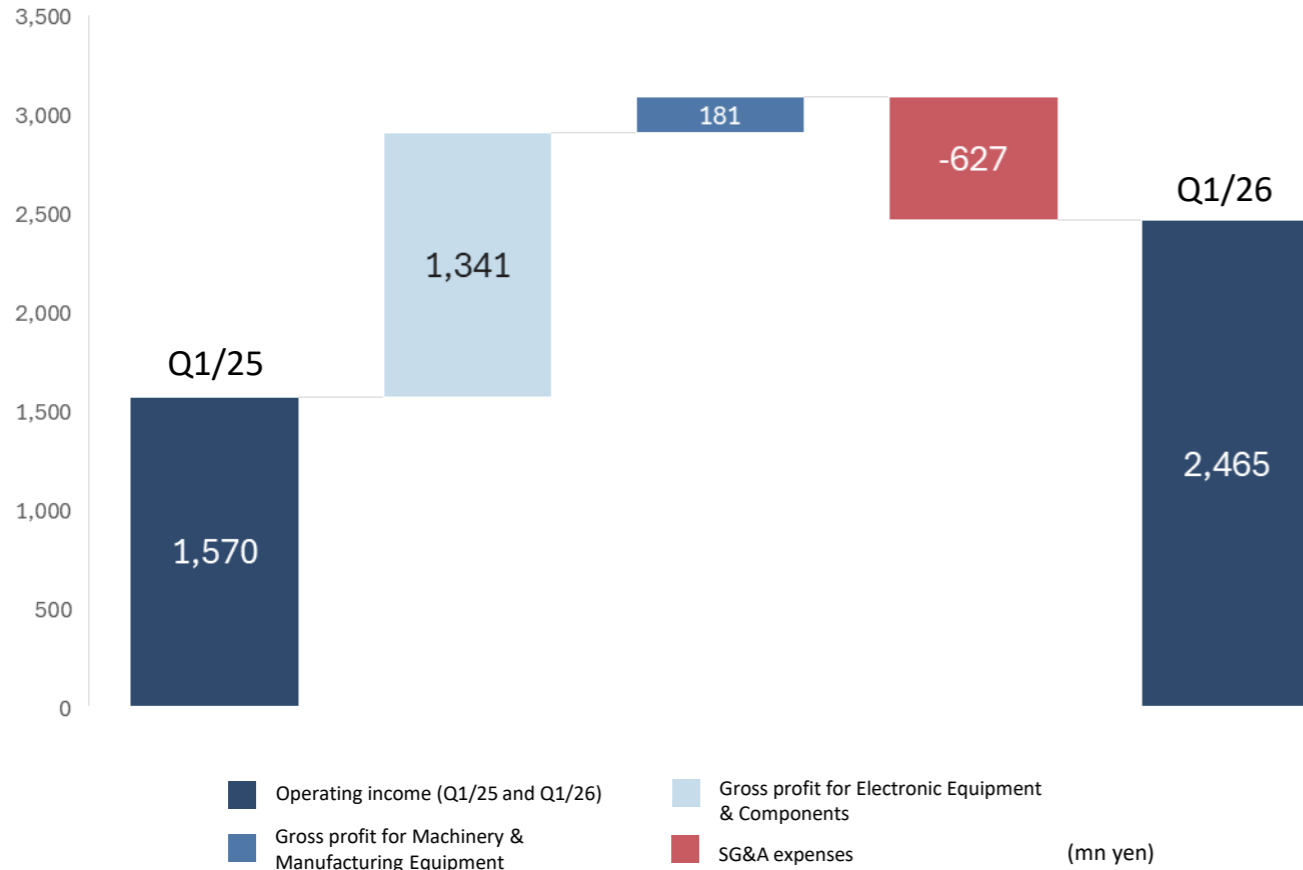
	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Net sales	23,352	25,500	23,949	30,340	30,338
Operating income	1,570	2,153	1,327	1,960	2,465
Operating income ratio	6.7%	8.4%	5.5%	6.5%	8.1%

(Note)

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FY2026 Q1 Factors for Changes in Operating Income



Topics

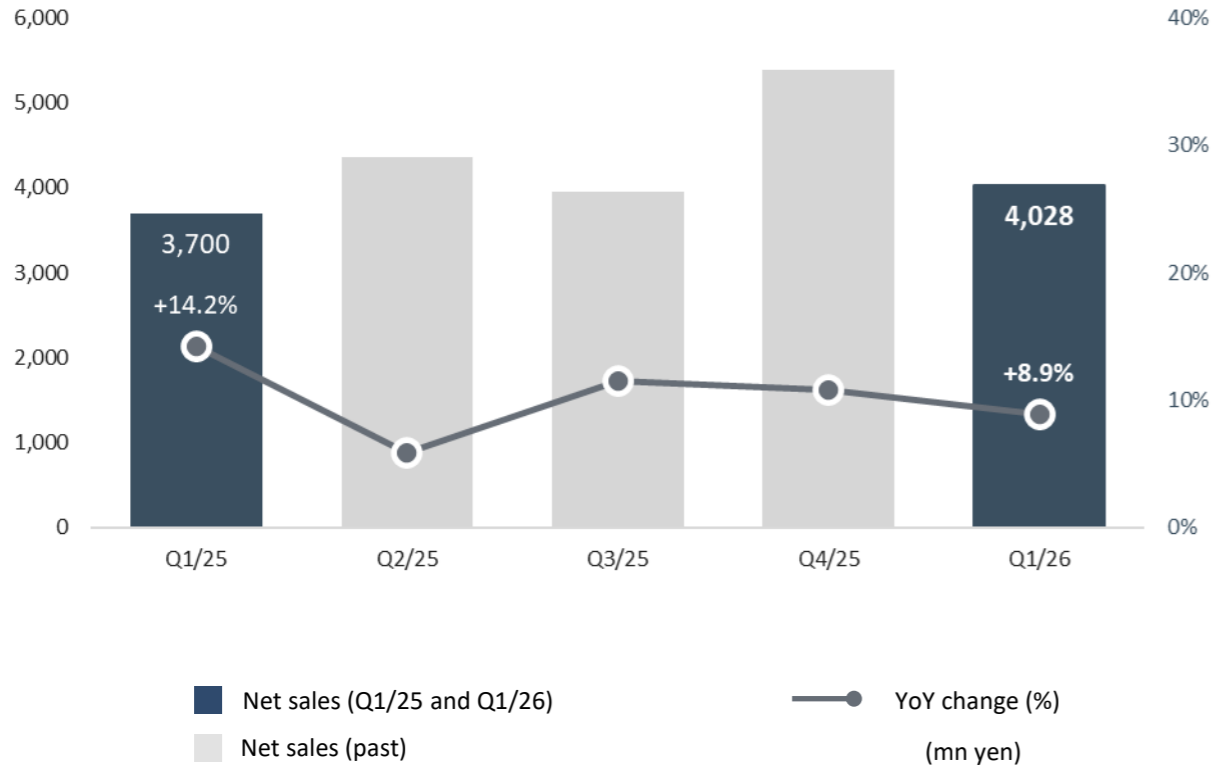
- ▶ Due to growth in net sales, gross profit increased for both Electronic Equipment & Components (+¥1,341 mn) and Machinery & Manufacturing Equipment (+¥181 mn).
- ▶ Gross profit increased due to improvement in gross profit ratio.
- ▶ An increase in SG&A expenses (+¥627 mn), including personnel and activity expenses, were offset. As a result, operating income increased compared to Q1/25.

	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Net sales	23,352	25,500	23,949	30,340	30,338
Gross profit	4,657	5,465	4,774	6,080	6,180
SG&A expenses	3,087	3,312	3,447	4,120	3,714
Operating income	1,570	2,153	1,327	1,960	2,465

(Note)

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FY2026 Q1 Changes in Net Sales of Original Products



Net sales: ¥ 4,028 mn (+8.9% YoY)

- ▶ Ratio of original products relatively declined due to expansion in company-wide sales, but increased compared to Q1/25 on a monetary basis.
- ▶ Equipment products included in original products are subject to quarterly fluctuations in net sales, as their sales are recognized upon acceptance by customers.

Components

- ▶ Components for semiconductor manufacturing equipment were strong to address data center investments.
- ▶ Due to a significant increase in the national defense budget, defense-related components were strong.

Equipment

- ▶ Optical device manufacturing equipment was strong on the back of investments in generative AI and semiconductor manufacturing equipment.

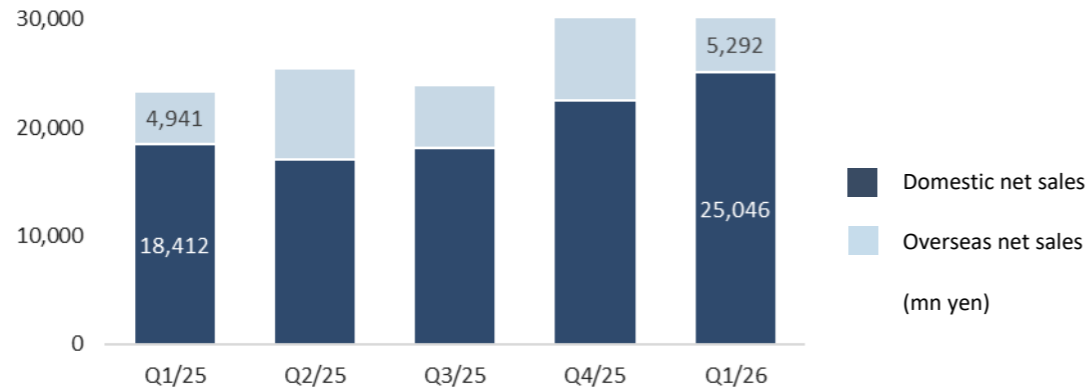
	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26	FY2025 total	Q1/26 total
Net sales	3,700	4,361	3,956	5,383	4,028	17,400	4,028
YoY (Growth ratio)	+14.2%	+5.9%	+11.5%	+10.8%	+8.9%	+10.4%	+8.9%

(Note)

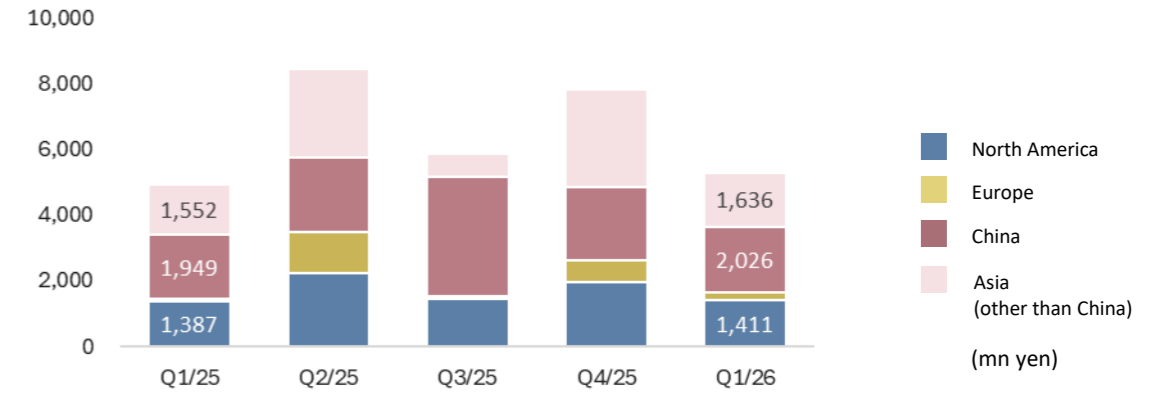
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FY2026 Q1 Sales Change by Region



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26	FY2025 total	Q1/26 total
Domestic	18,412	17,054	18,104	22,541	25,046	76,111	25,046
Overseas	4,941	8,446	5,845	7,800	5,292	27,031	5,292
Total	23,353	25,500	23,949	30,340	30,338	103,142	30,338



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26	FY2025 total	Q1/26 total
North America	1,387	2,241	1,461	1,966	1,411	7,054	1,411
Europe	52	1,259	73	661	219	2,045	219
China	1,949	2,265	3,612	2,223	2,026	10,048	2,026
Asia (other than China)	1,552	2,681	700	2,950	1,636	7,883	1,636
Overseas total	4,941	8,446	5,845	7,800	5,292	27,031	5,292

Topics

- ▶ Sales from our core domestic operations remained firm.
- ▶ In North America, an automotive harness project was launched and is progressing smoothly.
- ▶ In Asia, sales of components for manufacturing equipment were strong.

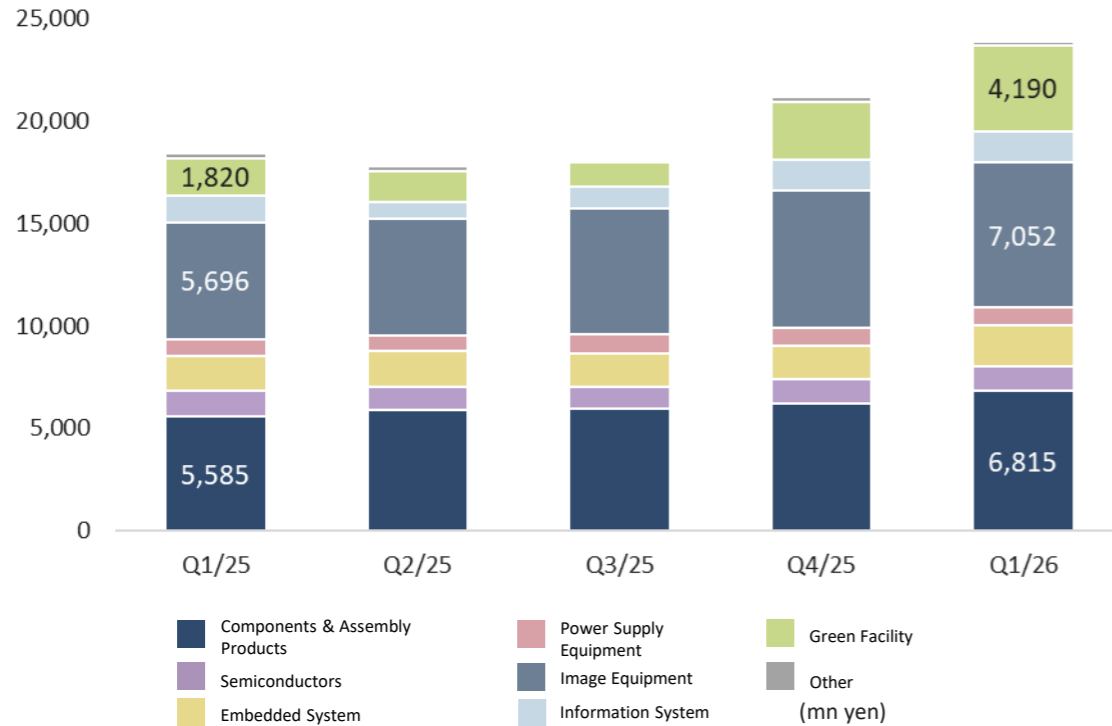
Forecasts

- ▶ Investments in generative AI and semiconductor manufacturing equipment will remain strong overseas as well.
- ▶ Crude oil prices are surging due to the deteriorating situation in the Middle East, which is creating concerns about cost increase.
- ▶ Despite no direct impact relating to tariff issues in North America, we stay alert to foreign exchange trends and other factors.

(Note)

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FY2026 Q1 Sales Change by Product Segment (Electronic Equipment & Components)



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Components & Assembly Products	5,585	5,882	5,939	6,172	6,815
Semiconductors	1,238	1,110	1,049	1,194	1,220
Embedded System	1,685	1,759	1,648	1,648	1,962
Power Supply Equipment	832	772	944	882	903
Image Equipment	5,696	5,670	6,135	6,709	7,052
Information System	1,328	867	1,071	1,480	1,548
Green Facility	1,820	1,462	1,197	2,819	4,190
Other	228	284	108	240	180
Total	18,416	17,810	18,096	21,147	23,875

Topics

- ▶ Investments in generative AI and semiconductor manufacturing equipment were strong.
- ▶ Investments were strong to promote a shift to fiber optics in data centers.

Components & Assembly Products

- ▶ Manufacturers of semiconductor manufacturing equipment recovered due to expanded demand for generative AI.

Image Equipment

- ▶ In-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS) remained firm.
- ▶ Recovery in demand from inspection equipment manufacturers supported growth.

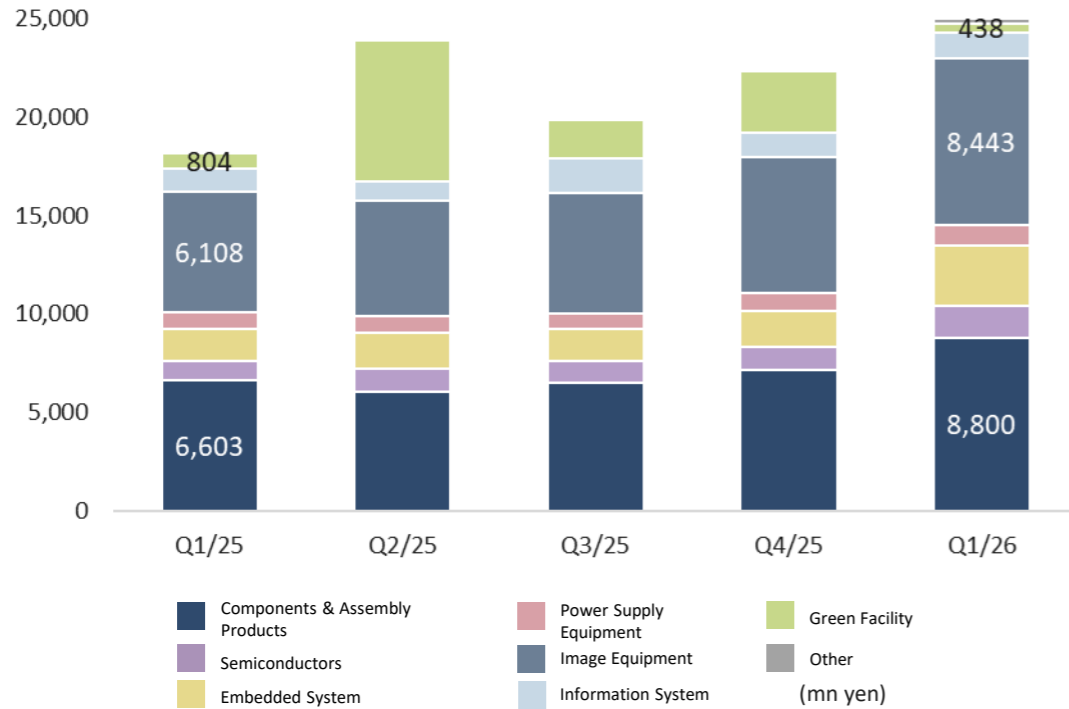
Green Facility

- ▶ Data center-related demand expanded, which led to growth.

(Note)

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FY2026 Q1 Order Change by Product Segment (Electronic Equipment & Components)



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Components & Assembly Products	6,603	6,046	6,463	7,161	8,800
Semiconductors	1,021	1,179	1,163	1,151	1,576
Embedded System	1,628	1,788	1,602	1,817	3,118
Power Supply Equipment	844	857	774	929	1,021
Image Equipment	6,108	5,889	6,126	6,887	8,443
Information System	1,159	985	1,764	1,237	1,358
Green Facility	804	7,158	1,937	3,164	438
Other	152	148	187	117	234
Total	18,322	24,053	20,019	22,466	24,992

Forecasts

- ▶ Investments in generative AI and semiconductor manufacturing equipment are expected to continue.

Components & Assembly Products

- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.
- ▶ Demand for components for general-purpose semiconductors will also recover and order taking will be strong.

Image Equipment

- ▶ Demand is expanding for in-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS).
- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.

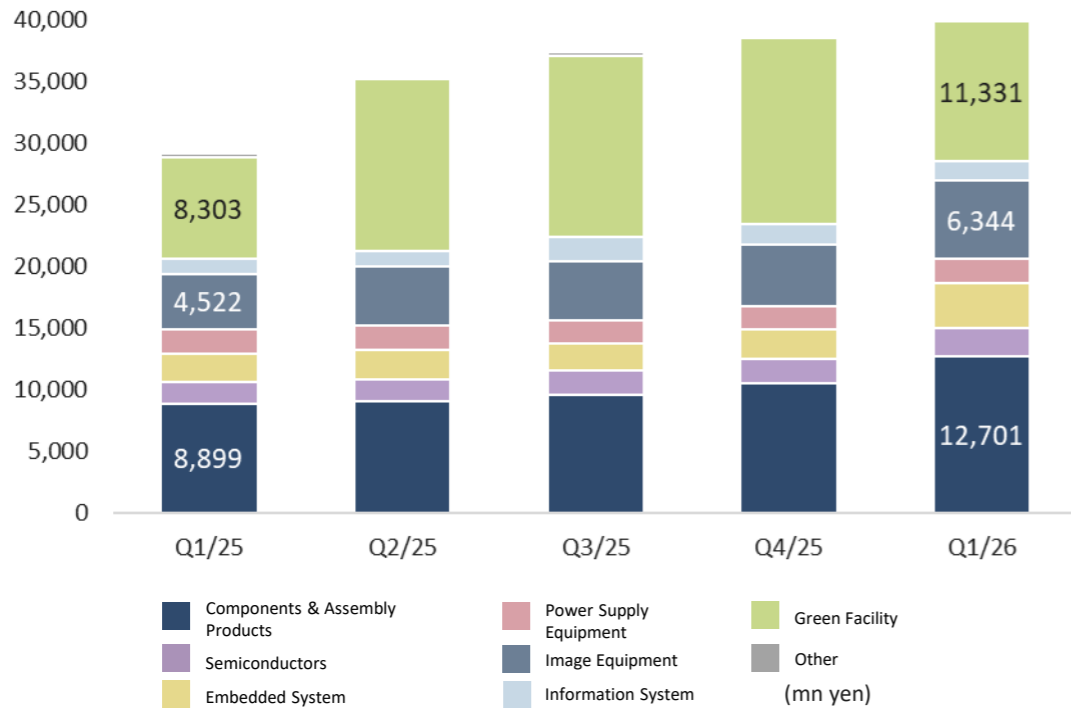
Green Facility

- ▶ Although we had no order for large projects in Q1/26, data center-related business will remain strong.

(Note)

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FY2026 Q1 Order Backlog Change by Product Segment (Electronic Equipment & Components)



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Components & Assembly Products	8,899	9,044	9,570	10,572	12,701
Semiconductors	1,779	1,839	1,952	1,913	2,296
Embedded System	2,292	2,320	2,274	2,443	3,599
Power Supply Equipment	1,919	2,002	1,833	1,881	2,001
Image Equipment	4,522	4,735	4,736	4,925	6,344
Information System	1,161	1,278	1,970	1,728	1,541
Green Facility	8,303	13,999	14,738	15,083	11,331
Other	311	165	243	124	178
Total	29,189	35,386	37,320	38,672	39,995

Strategy

- ▶ Maintain order backlog at high levels supported by investments in generative AI and semiconductor manufacturing equipment.

Components & Assembly Products

- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.
- ▶ Inventory adjustment of general-purpose semiconductors is progressing and orders are also recovering.

Image Equipment

- ▶ Backed by expansion in demand for in-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS), medium- to long-term accumulation is expected.
- ▶ Due to continued growth in market conditions of semiconductor manufacturing equipment, order backlog remains firm.

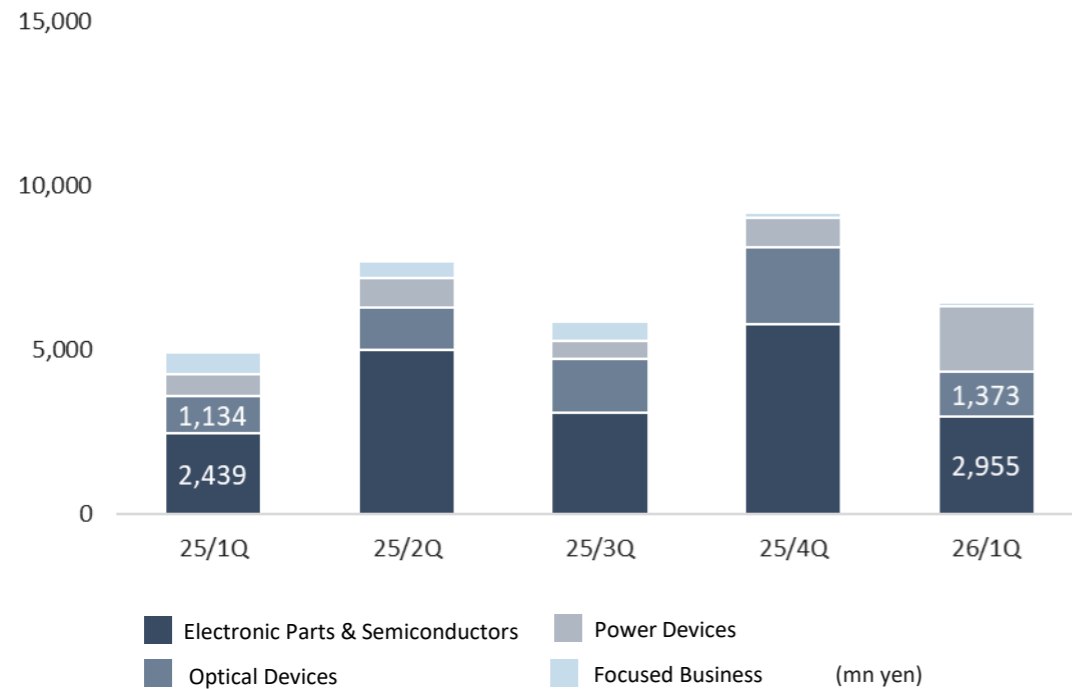
Green Facility

- ▶ Expansion in demand for data centers is expected to continue.

(Note)

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FY2026 Q1 Sales Change by Product Segment (Machinery & Manufacturing Equipment)



	25/1Q	25/2Q	25/3Q	25/4Q	26/1Q
Electronic Parts & Semiconductors	2,439	4,996	3,095	5,789	2,955
Optical Devices	1,134	1,291	1,633	2,356	1,373
Power Devices	685	885	555	884	2,004
Focused Business	678	518	570	163	130
Total	4,936	7,690	5,852	9,193	6,463

Topics

- ▶ On the back of investments in generative AI and semiconductor manufacturing equipment, performance was strong in relation to electronic parts and semiconductors.
- ▶ Quarterly fluctuations are seen in net sales depending on the timing of large projects acceptance by customers.

Electronic Parts & Semiconductors

- ▶ Net sales remained firm due to expansion in demand for generative AI.

Optical Devices

- ▶ Optical device field remained strong due to expansion in demand for data centers.

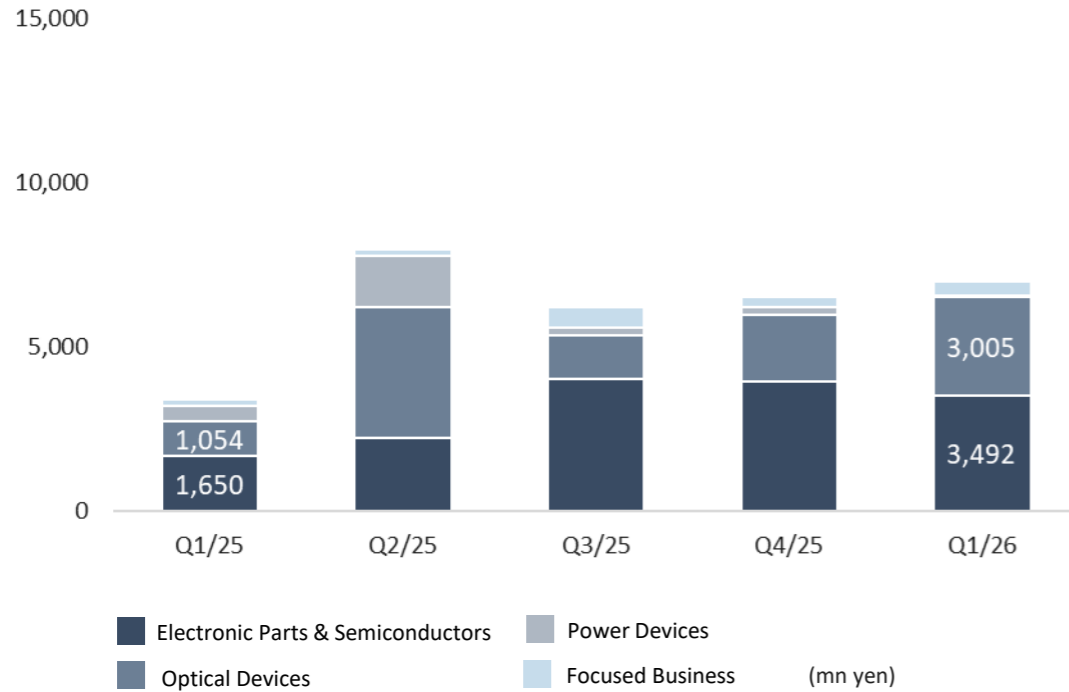
Power Devices

- ▶ The performance was strong as demand for devices for hybrid vehicles increased, while EVs continued to be sluggish.

(Note)

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FY2026 Q1 Order Change by Product Segment (Machinery & Manufacturing Equipment)



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Electronic Parts & Semiconductors	1,650	2,221	4,027	3,916	3,492
Optical Devices	1,054	3,967	1,303	2,048	3,005
Power Devices	496	1,566	234	226	42
Focused Business	196	222	625	310	445
Total	3,396	7,976	6,188	6,500	6,986

Forecasts

- ▶ On the back of investments in generative AI and semiconductor manufacturing equipment, orders related to electronic parts and semiconductors will remain firm.
- ▶ On the back of labor shortage, investments in labor-saving facilities are expected to expand.

Electronic Parts & Semiconductors

- ▶ As semiconductor-related investments continue, orders will also remain at high levels.

Optical Devices

- ▶ Performance will remain firm due to expansion in demand for data centers.

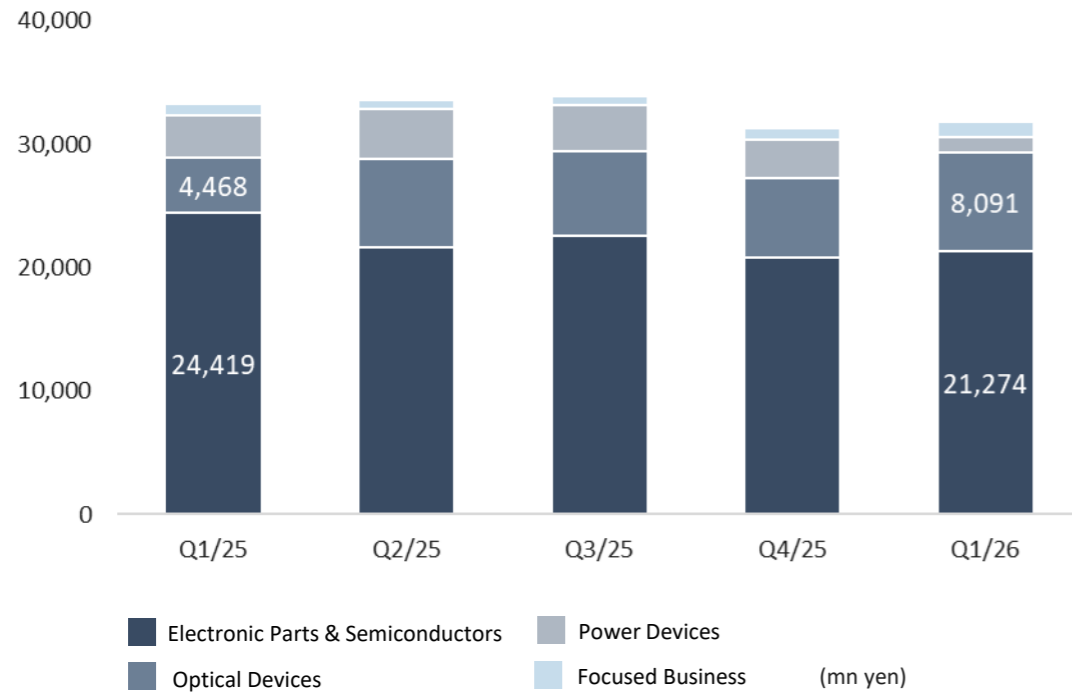
Power Devices

- ▶ EVs will continue to be sluggish.
- ▶ Demand for devices for hybrid vehicles will expand.

(Note)

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FY2026 Q1 Order Backlog Change by Product Segment (Machinery & Manufacturing Equipment)



	Q1/25	Q2/25	Q3/25	Q4/25	Q1/26
Electronic Parts & Semiconductors	24,419	21,627	22,573	20,786	21,274
Optical Devices	4,468	7,138	6,811	6,441	8,091
Power Devices	3,421	4,091	3,769	3,115	1,166
Focused Business	993	697	753	906	1,241
Total	33,301	33,552	33,905	31,248	31,772

Strategy

- ▶ Thanks to continued investments in generative AI and semiconductor manufacturing equipment, order backlog for equipment projects will remain firm.

Electronic Parts & Semiconductors

- ▶ As semiconductor-related investments continue, an ordering environment will be maintained at a high level.

Optical Devices

- ▶ Performance will remain firm due to expansion in demand for data centers.

Power Devices

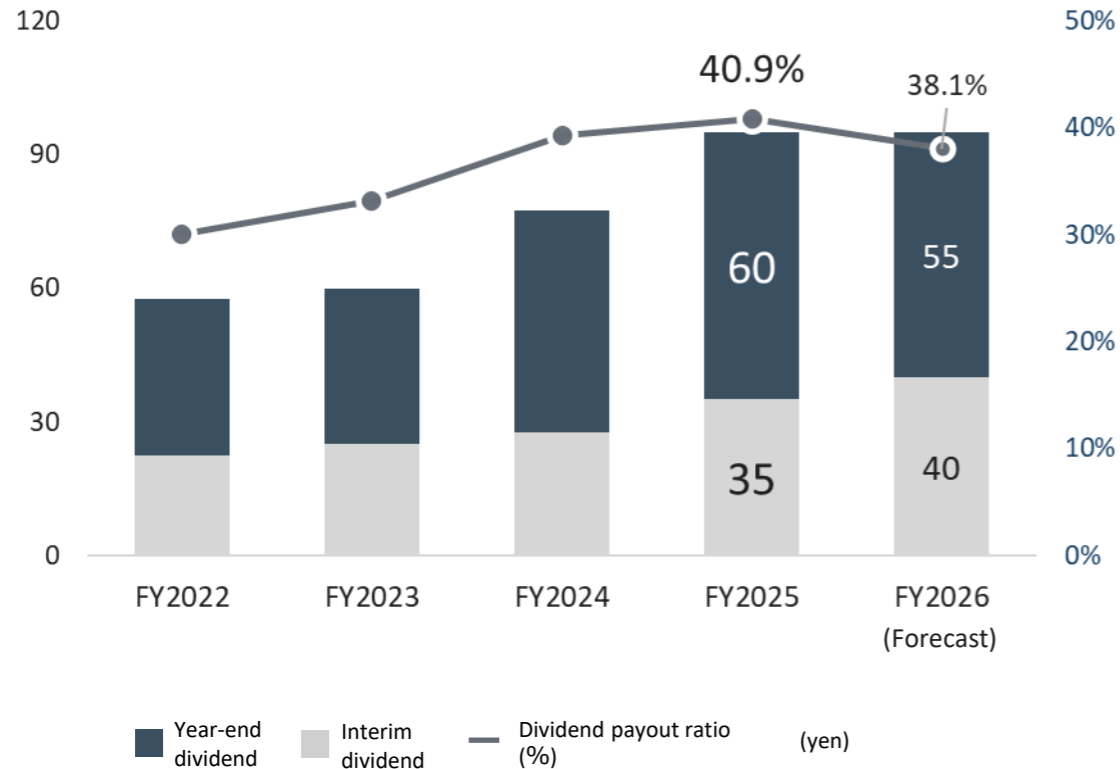
- ▶ Although EVs will continue to be sluggish, performance will remain firm due to expansion in demand for devices for hybrid vehicles.

(Note)

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Dividends per share and dividend payout ratio



Five consecutive years of dividend increases through FY2025

<Basic policy>

The Company regards profit returns to shareholders as the most important management issue. We distribute profits based on our operating results, while also taking into account the strengthening of financial standing and internal reserves.

- ▶ In FY2024, the dividend payout ratio target was changed from 30% to 40%.
- ▶ Dividend for FY2025 was ¥95 per share (interim dividend: ¥35)
- ▶ Dividend for FY2026 is forecast to be ¥95 per share (interim dividend: ¥40)
- ▶ Dividends increase for five consecutive years.

(Note)

The annual dividend and dividend payout ratio for FY2026 are forecasts.

We conducted a 2-for-1 stock split of common shares, effective January 1, 2026.

The figures prior to FY2025 are dividends and dividend payout ratios that factored in the stock split.



- ▶ On the premise of ensuring a sound financial base, our basic policy is to achieve both investments for growth and stable shareholder returns, and we aim to increase corporate value through sustainable business growth.

Cash in

Own capital, Funding
(Considering the use of
interest-bearing debt)

Operating cash flow:
Approx. **9** billion yen

Cash out

Growth and rationalization investment

- ▶ **R&D investment:** approx. **1** billion yen
Improve profitability by strengthening original products
- ▶ **Investment for DX promotion**
: approx. **1.5** billion yen
Increase productivity and efficiency
- ▶ **New business and production capacity enhancement**
: approx. **3.5** billion yen
 - Investments to improve efficiency and strengthen response capabilities in green facility business
 - Investments to strengthen the production capacity of original products
- ▶ **M&A Investments**
Consideration with emphasis on synergy

Shareholder return

- ▶ **Change in dividend policy (FY2024)**
Dividend payout ratio target changed from 30% to 40%
- ▶ **Acquisition of own stock**
Make decisions and take action flexibly

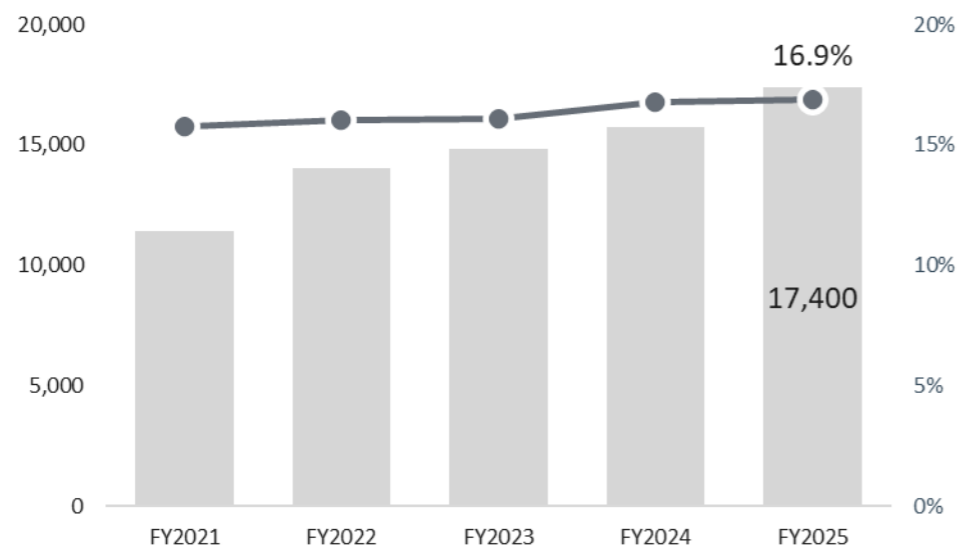
Progress of KPIs in 11th Medium-Term Business Plan (11M)



Management Indices	11M Targets		FY2024	FY2025	Progress
Net sales	Over	100.0 billion yen	93.5 billion yen	103.1 billion yen	Achieved in FY2025.
Gross profit ratio		20 % or above	20.2 %	20.3 %	Making steady progress.
ROE		12 % or above	14.0 %	14.4 %	Making steady progress.
ROA		6 % or above	6.2 %	6.5 %	Making steady progress.
Equity ratio		50 %	45.1 %	44.8 %	Need further reduction in total assets.
Composition ratio by business	Electronic Equipment & Components	60 %	68.5 %	66.1 %	New business is growing led by steady progress in data center business.
	Manufacturing & Inspection Equipment	30 %	26.5 %	26.8 %	
	New business	10 %	5.0 %	7.1 %	
Original product ratio		25 %	16.8 %	16.9 %	Showing little growth as sales as a trading company are also growing.
Overseas business ratio		30 %	26.3 %	26.2 %	Showing little growth as domestic business is also growing.
Dividend payout ratio	Target	40 %	39.3 %	40.9 %	Making steady progress.
P/E ratio		—	6.96 x	10.45 x	
P/B ratio		—	0.92 x	1.44 x	



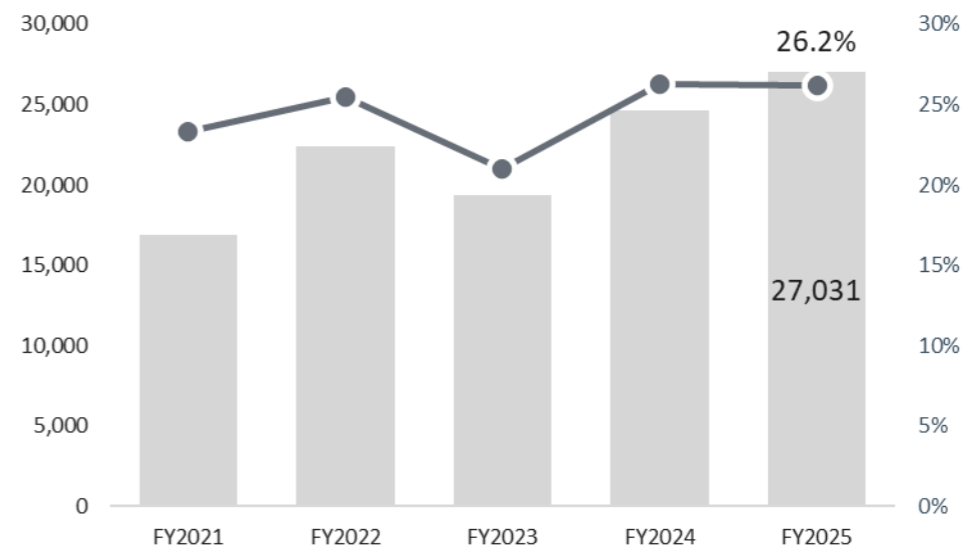
Net sales of original products



	FY2021	FY2022	FY2023	FY2024	FY2025
Net sales	11,409	14,050	14,818	15,765	17,400
Original product ratio	15.8%	16.0%	16.1%	16.8%	16.9%

(mn yen)

Overseas business net sales



	FY2021	FY2022	FY2023	FY2024	FY2025
Net sales	16,846	22,380	19,376	24,610	27,031
Overseas business ratio	23.3%	25.5%	21.0%	26.3%	26.2%

(mn yen)

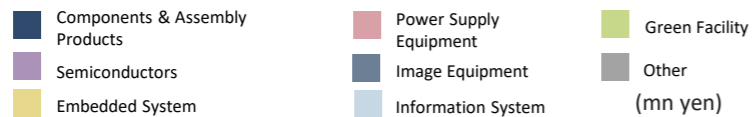
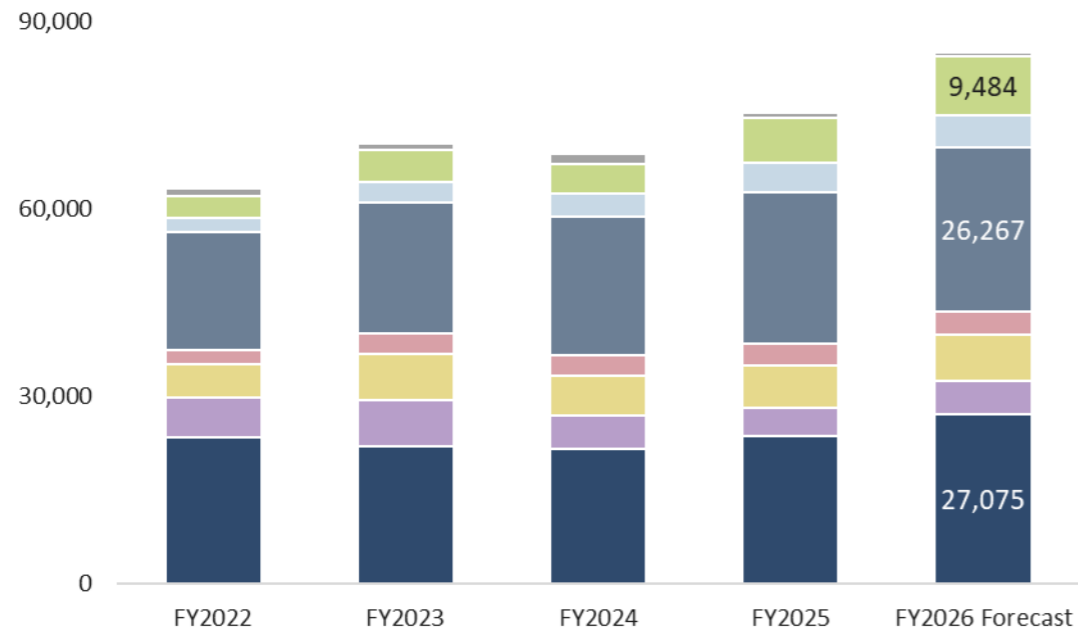
Consolidated Performance Forecast (full-year)



	FY2022	FY2023	FY2024	FY2025	H1/26 Forecast	FY2026 Forecast	YoY (forecast)
Net sales	87,639	92,156	93,542	103,142	56,500	110,000	+6.6%
Gross profit	17,587	18,151	18,868	20,978	-	-	-
Operating income	6,051	5,943	6,200	7,010	3,655	7,550	+7.7%
Ordinary income	6,210	6,015	6,335	7,156	3,720	7,640	+6.7%
Net income	4,237	4,014	4,382	4,923	2,510	5,250	+6.6%

(mn yen)

Net Sales Forecast by Product Segment (Electronic Equipment & Components)

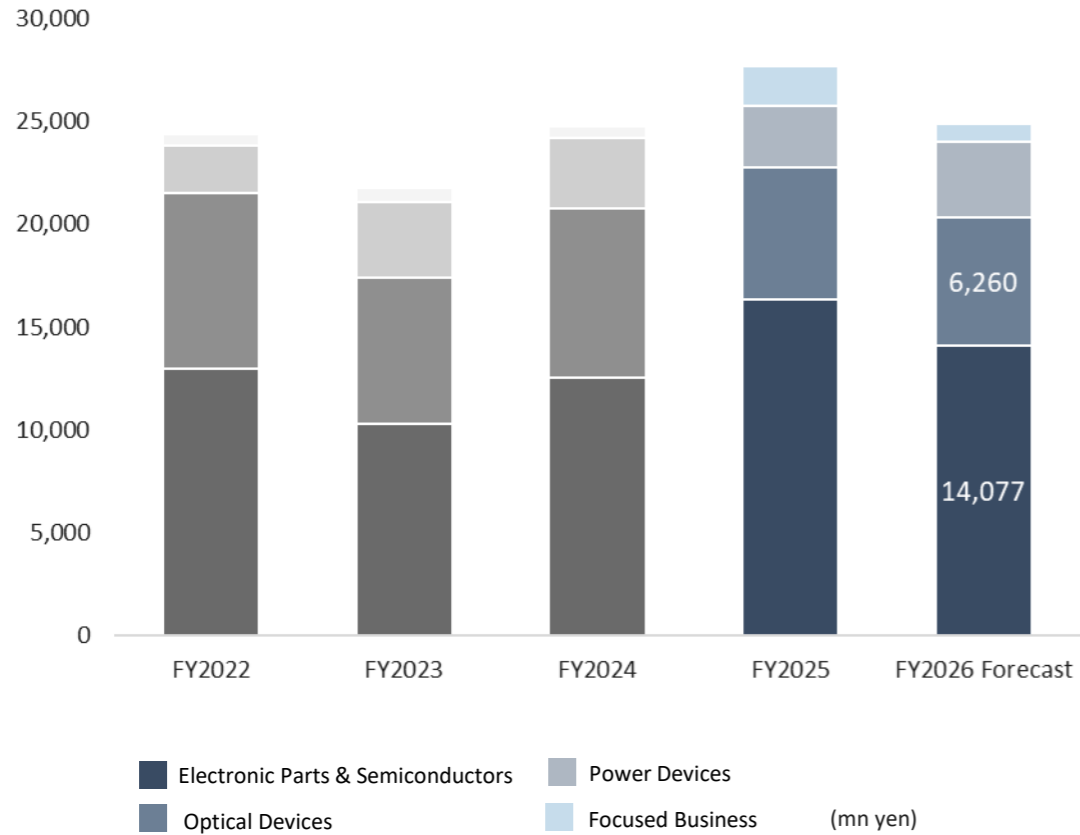


	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Components & Assembly Products	23,434	21,954	21,485	23,579	27,075
Semiconductors	6,269	7,387	5,405	4,593	5,299
Embedded System	5,442	7,507	6,452	6,742	7,483
Power Supply Equipment	2,297	3,221	3,247	3,431	3,685
Image Equipment	18,761	20,846	22,198	24,212	26,267
Information System	2,421	3,418	3,669	4,748	5,216
Green Facility	3,312	5,052	4,678	7,300	9,484
Other	1,332	978	1,639	862	602
Total	63,272	70,366	68,778	75,471	85,115

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

Net Sales Forecast by Product Segment (Machinery & Manufacturing Equipment)



	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Electronic Parts & Semiconductors	12,971	10,298	12,505	16,320	14,077
Optical Devices	8,553	7,094	8,249	6,415	6,260
Power Devices	2,313	3,677	3,423	3,008	3,694
Focused Business	529	719	586	1,928	851
Total	24,367	21,789	24,764	27,671	24,884

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

We changed the presentation and classification of segments in FY2026. (Figures up to FY2024 are based on previous product segments.)

Please check out our other IR information.

Integrated Report



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