

FY2026 1Q Financial Material

May 7, 2026

Daitron Co., Ltd. (7609)

Precautions regarding forward-looking statements

Forward-looking statements and forecasts stated in this material are based on information available to the Company as of the release date of this material, and are not guarantees of future performance. Actual performance may differ materially from these forecasts if they are affected by various factors.

The Company assumes no liability for any damages that may arise as a result of the use of this material.

Notes on this material

Net income stated herein refers to the amount of net income attributable to owners of parent.

FY2026 Q1 Overview of Results



- ▶ Results were firm backed by strong investments in generative AI and semiconductor manufacturing equipment. Particularly, sales of components for manufacturing equipment were strong.
- ▶ Secured net sales of **¥30,338** mn and gross profit of **¥6,180** mn.
- ▶ Maintained high profitability with our trading and manufacturing functions.

| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 | YoY | Announced forecast for H1/26 | Progress (%) | Announced forecast for FY2026 | Progress (%) |
|------------------|--------|--------|--------|--------|--------|--------|------------------------------|--------------|-------------------------------|--------------|
| Net sales | 23,352 | 25,500 | 23,949 | 30,340 | 30,338 | +29.9% | 56,500 | 53.7% | 110,000 | 27.6% |
| Gross profit | 4,657 | 5,465 | 4,774 | 6,080 | 6,180 | +32.7% | - | - | - | - |
| Operating income | 1,570 | 2,153 | 1,327 | 1,960 | 2,465 | +57.0% | 3,655 | 67.4% | 7,550 | 32.6% |
| Ordinary income | 1,504 | 2,147 | 1,412 | 2,092 | 2,531 | +68.2% | 3,720 | 68.0% | 7,640 | 33.1% |
| Net income | 1,041 | 1,513 | 929 | 1,439 | 1,740 | +67.2% | 2,510 | 69.3% | 5,250 | 33.1% |

(mn yen)

FY2026 Q1 Product Portfolio and Financial Performance



| Product Segments | Major Products | Net Sales | | | Gross Profit | | | (Original products included in the left) | |
|--|---|-----------------|-----------------|---------------------------|------------------|--------------|----------------------------|--|--------------------|
| | | Amount of sales | Composition (%) | YoY change in composition | Amount of profit | Profit ratio | YoY change in profit ratio | Amount of sales | YoY (Growth ratio) |
| Electronic Equipment & Components | | | | | | | | | |
| Components & Assembly Products | Connectors, harnesses, assembled wiring for equipment | 6,815 | 22.5% | -1.5pt | 1,711 | 25.1% | +0.6pt | 2,611 | +7.3% |
| Semiconductors | Analog ICs, high-frequency ICs | 1,220 | 4.0% | -1.3pt | 223 | 18.3% | -1.7pt | | |
| Embedded System | Embedded systems | 1,962 | 6.5% | -0.7pt | 299 | 15.2% | -0.4pt | | |
| Power Supply Equipment | Switching power supplies, battery pack, small UPS | 903 | 3.0% | -0.6pt | 156 | 17.3% | -1.1pt | 188 | -20.0% |
| Image Equipment | CMOS cameras, lenses, lighting devices | 7,052 | 23.2% | -1.1pt | 955 | 13.5% | -0.4pt | | |
| Information System | Web conferencing systems, contactless IC cards | 1,548 | 5.1% | -0.6pt | 294 | 19.0% | +0.1pt | | |
| Green Facility | Large UPS for data centers including system design, installation work and maintenance, etc. | 4,190 | 13.8% | +6.0pt | 1,299 | 31.0% | +10.2pt | | |
| Other | | 180 | 0.6% | -0.4pt | -86 | -47.6% | -71.7pt | | |
| Machinery & Manufacturing Equipment | | | | | | | | | |
| Electronic Parts & Semiconductors | Grinding machines, cleaning equipment, wafer edge grinders | 2,955 | 9.7% | +0.6pt | 593 | 20.1% | -4.2pt | | |
| Optical Devices | Visual inspection machines, scribe and break machines | 1,373 | 4.5% | -1.4pt | 442 | 32.2% | +6.0pt | 1,228 | +18.9% |
| Power Devices | Wafer edge grinders, cleaning equipment | 2,004 | 6.6% | +1.0pt | 255 | 12.7% | -5.9pt | | |
| Focused Business Equipment | Electrode sheet inspection equipment, spray coaters | 130 | 0.4% | -0.0pt | 35 | 27.2% | +8.9pt | | |
| Grand Total | | 30,338 | 100% | | 6,180 | 20.4% | +0.4pt | 4,028 | +8.9% |

(Note) Figures are calculated in thousands of yen and rounded to the nearest million yen.

Ratios are rounded to the first decimal place.

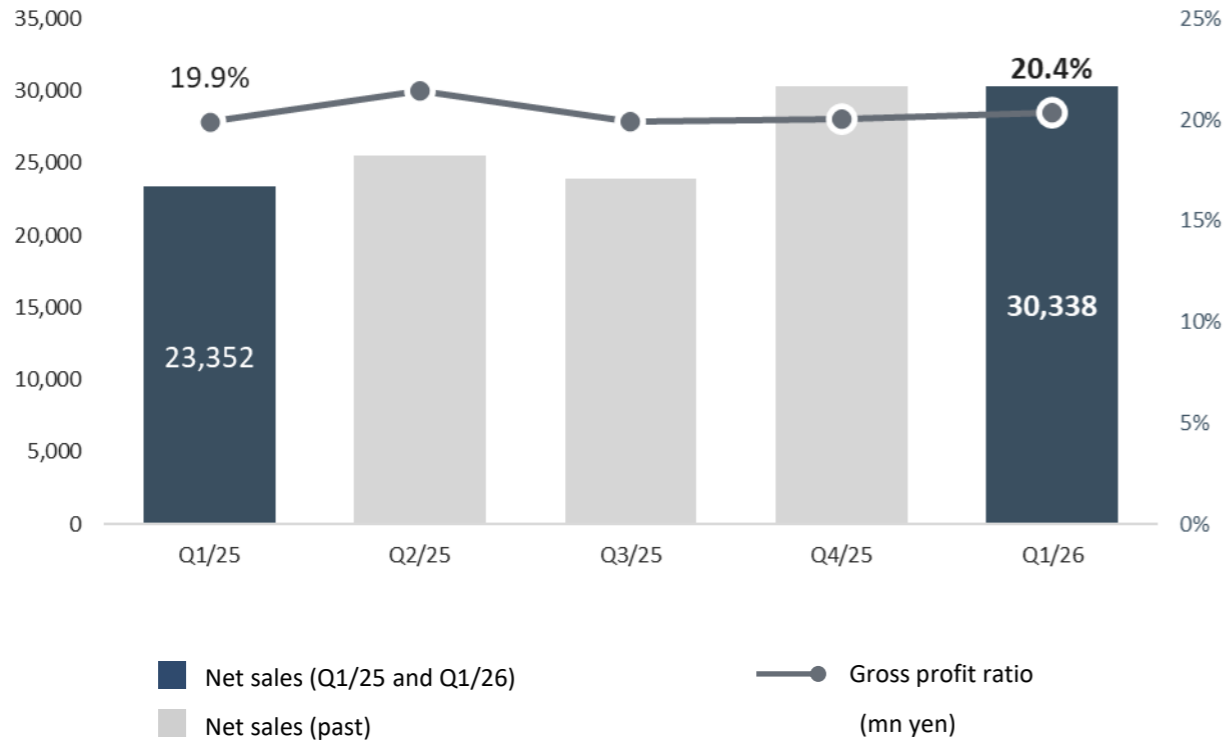
UPS is an abbreviation of Uninterruptible Power Supplies.



Product segments including original products

New business (mn yen)

FY2026 Q1 Net Sales and Gross Profit



Net sales: ¥ 30,338 mn (+29.9% YoY)

Net sales from data center projects originally scheduled for Q2/26 were recognized in Q1/26 ahead of schedule. Backed also by strong investments in generative AI and semiconductor manufacturing equipment, net sales remained firm.

Gross profit: ¥ 6,180 mn (+32.7% YoY)

Gross profit ratio: 20.4% (+0.5pt YoY)

Maintained high profitability with our trading and manufacturing functions.

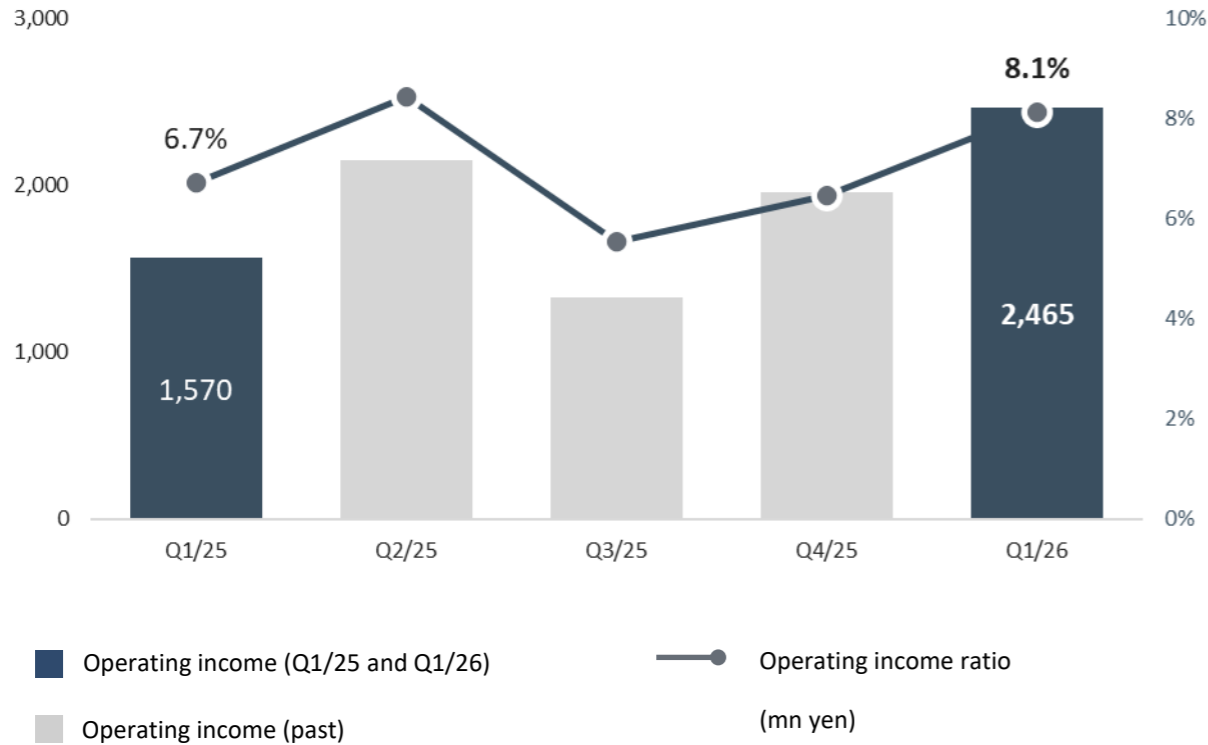
| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|--------------------|--------|--------|--------|--------|--------|
| Net sales | 23,352 | 25,500 | 23,949 | 30,340 | 30,338 |
| Gross profit | 4,657 | 5,465 | 4,774 | 6,080 | 6,180 |
| Gross profit ratio | 19.9% | 21.4% | 19.9% | 20.0% | 20.4% |

(Note)

Figures are calculated in thousands of yen and rounded to the nearest million yen.

Ratios are rounded to the first decimal place.

FY2026 Q1 Operating Income



Operating income: ¥ **2,465** mn (+57.0% YoY)

Operating income ratio: **8.1%** (+1.4pt YoY)

Increase in gross profit due to growth in net sales has offset an increase in SG&A expenses, leading to higher operating income.

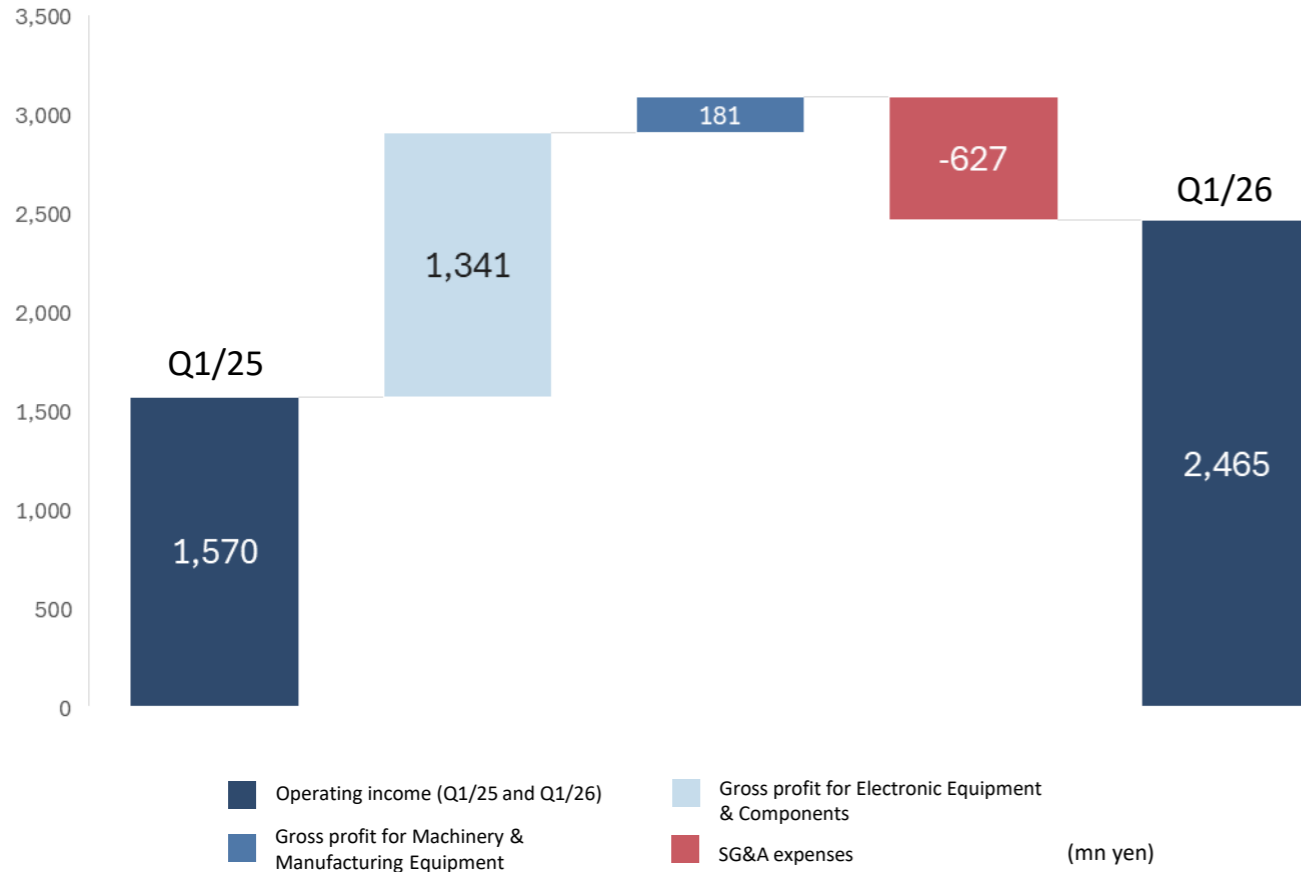
| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|------------------------|--------|--------|--------|--------|--------|
| Net sales | 23,352 | 25,500 | 23,949 | 30,340 | 30,338 |
| Operating income | 1,570 | 2,153 | 1,327 | 1,960 | 2,465 |
| Operating income ratio | 6.7% | 8.4% | 5.5% | 6.5% | 8.1% |

(Note)

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Ratios are rounded to the first decimal place.

FY2026 Q1 Factors for Changes in Operating Income



Topics

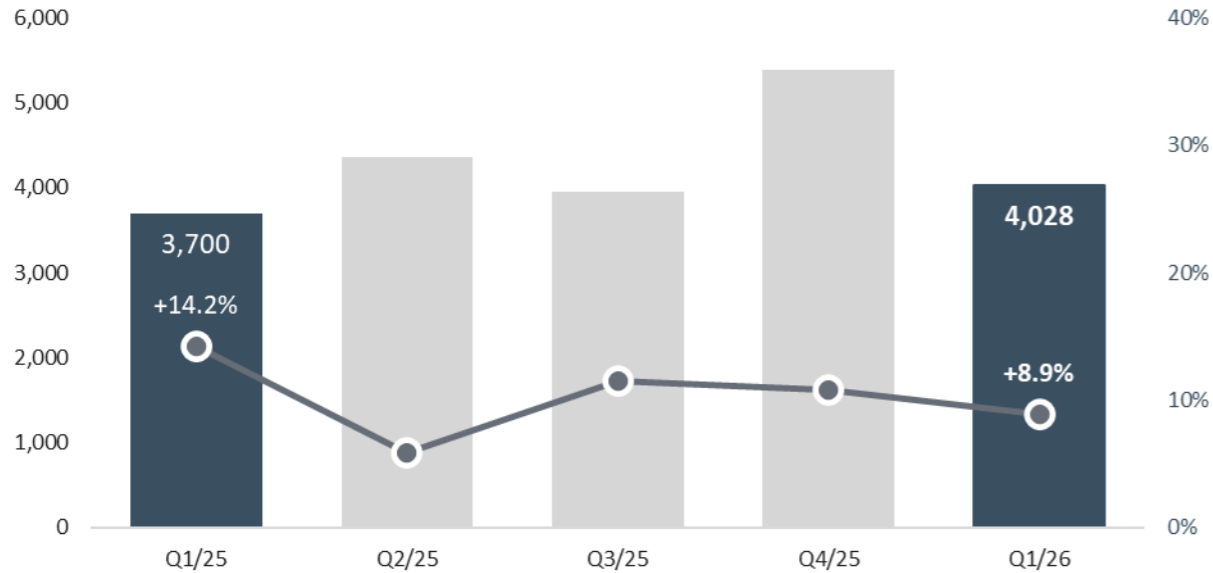
- ▶ Due to growth in net sales, gross profit increased for both Electronic Equipment & Components (+¥1,341 mn) and Machinery & Manufacturing Equipment (+¥181 mn).
- ▶ Gross profit increased due to improvement in gross profit ratio.
- ▶ An increase in SG&A expenses (+¥627 mn), including personnel and activity expenses, were offset. As a result, operating income increased compared to Q1/25.

| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|------------------|--------|--------|--------|--------|--------|
| Net sales | 23,352 | 25,500 | 23,949 | 30,340 | 30,338 |
| Gross profit | 4,657 | 5,465 | 4,774 | 6,080 | 6,180 |
| SG&A expenses | 3,087 | 3,312 | 3,447 | 4,120 | 3,714 |
| Operating income | 1,570 | 2,153 | 1,327 | 1,960 | 2,465 |

(Note)

Figures are calculated in thousands of yen and rounded to the nearest million yen.

FY2026 Q1 Changes in Net Sales of Original Products



■ Net sales (Q1/25 and Q1/26)
■ Net sales (past)
—●— YoY change (%) (mn yen)

| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 | FY2025 total | Q1/26 total |
|--------------------|--------|-------|--------|--------|-------|--------------|-------------|
| Net sales | 3,700 | 4,361 | 3,956 | 5,383 | 4,028 | 17,400 | 4,028 |
| YoY (Growth ratio) | +14.2% | +5.9% | +11.5% | +10.8% | +8.9% | +10.4% | +8.9% |

Net sales: ¥ 4,028 mn (+8.9% YoY)

- ▶ Ratio of original products relatively declined due to expansion in company-wide sales, but increased compared to Q1/25 on a monetary basis.
- ▶ Equipment products included in original products are subject to quarterly fluctuations in net sales, as their sales are recognized upon acceptance by customers.

Components

- ▶ Components for semiconductor manufacturing equipment were strong to address data center investments.
- ▶ Due to a significant increase in the national defense budget, defense-related components were strong.

Equipment

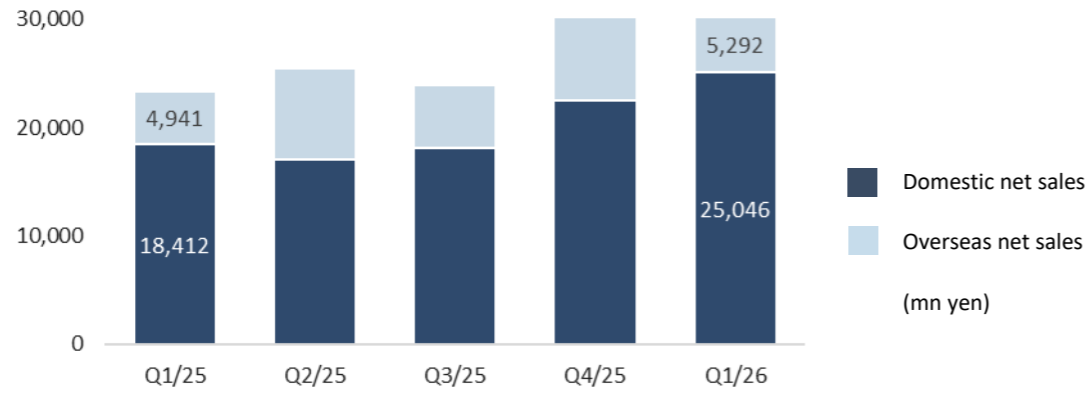
- ▶ Optical device manufacturing equipment was strong on the back of investments in generative AI and semiconductor manufacturing equipment.

(Note)

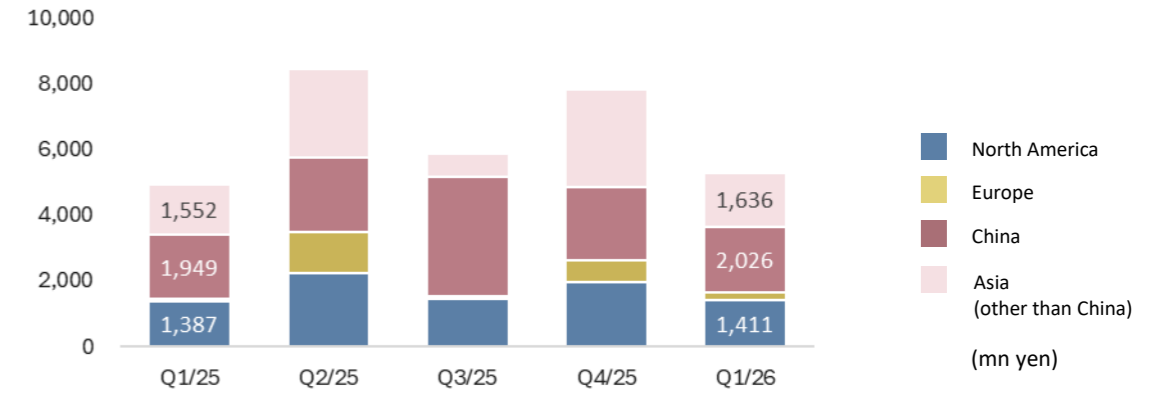
Figures are calculated in thousands of yen and rounded to the nearest million yen.

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FY2026 Q1 Sales Change by Region



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 | FY2025 total | Q1/26 total |
|----------|--------|--------|--------|--------|--------|--------------|-------------|
| Domestic | 18,412 | 17,054 | 18,104 | 22,541 | 25,046 | 76,111 | 25,046 |
| Overseas | 4,941 | 8,446 | 5,845 | 7,800 | 5,292 | 27,031 | 5,292 |
| Total | 23,353 | 25,500 | 23,949 | 30,340 | 30,338 | 103,142 | 30,338 |



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 | FY2025 total | Q1/26 total |
|-------------------------|-------|-------|-------|-------|-------|--------------|-------------|
| North America | 1,387 | 2,241 | 1,461 | 1,966 | 1,411 | 7,054 | 1,411 |
| Europe | 52 | 1,259 | 73 | 661 | 219 | 2,045 | 219 |
| China | 1,949 | 2,265 | 3,612 | 2,223 | 2,026 | 10,048 | 2,026 |
| Asia (other than China) | 1,552 | 2,681 | 700 | 2,950 | 1,636 | 7,883 | 1,636 |
| Overseas total | 4,941 | 8,446 | 5,845 | 7,800 | 5,292 | 27,031 | 5,292 |

Topics

- ▶ Sales from our core domestic operations remained firm.
- ▶ In North America, an automotive harness project was launched and is progressing smoothly.
- ▶ In Asia, sales of components for manufacturing equipment were strong.

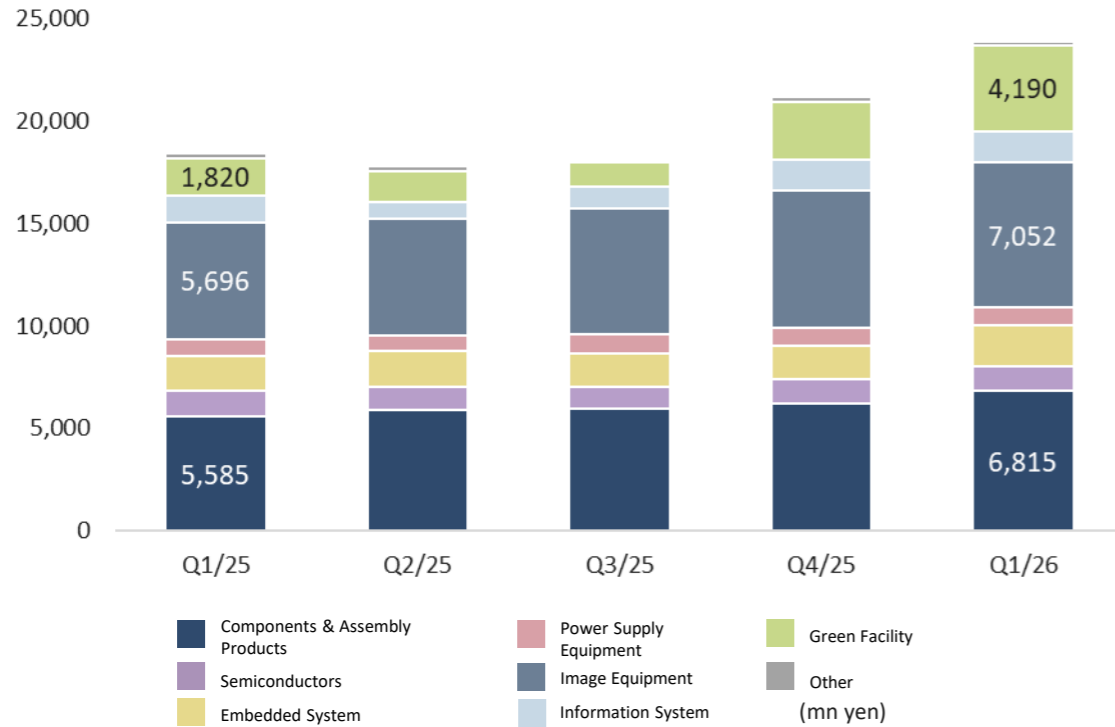
Forecasts

- ▶ Investments in generative AI and semiconductor manufacturing equipment will remain strong overseas as well.
- ▶ Crude oil prices are surging due to the deteriorating situation in the Middle East, which is creating concerns about cost increase.
- ▶ Despite no direct impact relating to tariff issues in North America, we stay alert to foreign exchange trends and other factors.

(Note)

Figures are calculated in thousands of yen and rounded to the nearest million yen.

FY2026 Q1 Sales Change by Product Segment (Electronic Equipment & Components)



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| Components & Assembly Products | 5,585 | 5,882 | 5,939 | 6,172 | 6,815 |
| Semiconductors | 1,238 | 1,110 | 1,049 | 1,194 | 1,220 |
| Embedded System | 1,685 | 1,759 | 1,648 | 1,648 | 1,962 |
| Power Supply Equipment | 832 | 772 | 944 | 882 | 903 |
| Image Equipment | 5,696 | 5,670 | 6,135 | 6,709 | 7,052 |
| Information System | 1,328 | 867 | 1,071 | 1,480 | 1,548 |
| Green Facility | 1,820 | 1,462 | 1,197 | 2,819 | 4,190 |
| Other | 228 | 284 | 108 | 240 | 180 |
| Total | 18,416 | 17,810 | 18,096 | 21,147 | 23,875 |

Topics

- ▶ Investments in generative AI and semiconductor manufacturing equipment were strong.
- ▶ Investments were strong to promote a shift to fiber optics in data centers.

Components & Assembly Products

- ▶ Manufacturers of semiconductor manufacturing equipment recovered due to expanded demand for generative AI.

Image Equipment

- ▶ In-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS) remained firm.
- ▶ Recovery in demand from inspection equipment manufacturers supported growth.

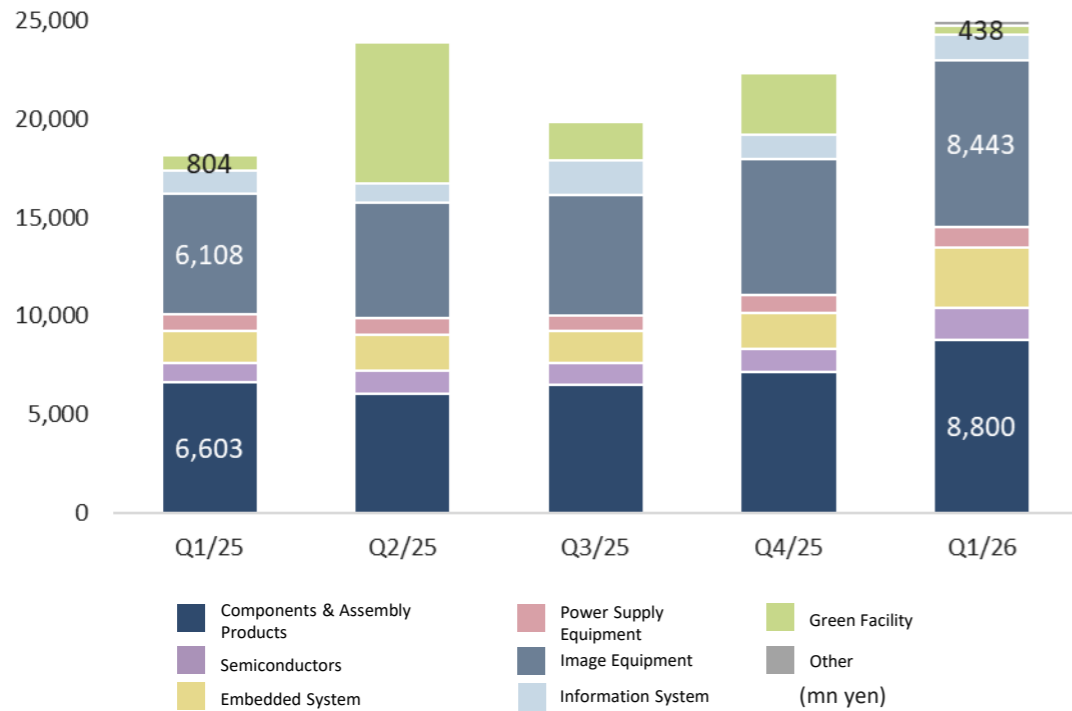
Green Facility

- ▶ Data center-related demand expanded, which led to growth.

(Note)

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FY2026 Q1 Order Change by Product Segment (Electronic Equipment & Components)



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| Components & Assembly Products | 6,603 | 6,046 | 6,463 | 7,161 | 8,800 |
| Semiconductors | 1,021 | 1,179 | 1,163 | 1,151 | 1,576 |
| Embedded System | 1,628 | 1,788 | 1,602 | 1,817 | 3,118 |
| Power Supply Equipment | 844 | 857 | 774 | 929 | 1,021 |
| Image Equipment | 6,108 | 5,889 | 6,126 | 6,887 | 8,443 |
| Information System | 1,159 | 985 | 1,764 | 1,237 | 1,358 |
| Green Facility | 804 | 7,158 | 1,937 | 3,164 | 438 |
| Other | 152 | 148 | 187 | 117 | 234 |
| Total | 18,322 | 24,053 | 20,019 | 22,466 | 24,992 |

Forecasts

- ▶ Investments in generative AI and semiconductor manufacturing equipment are expected to continue.

Components & Assembly Products

- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.
- ▶ Demand for components for general-purpose semiconductors will also recover and order taking will be strong.

Image Equipment

- ▶ Demand is expanding for in-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS).
- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.

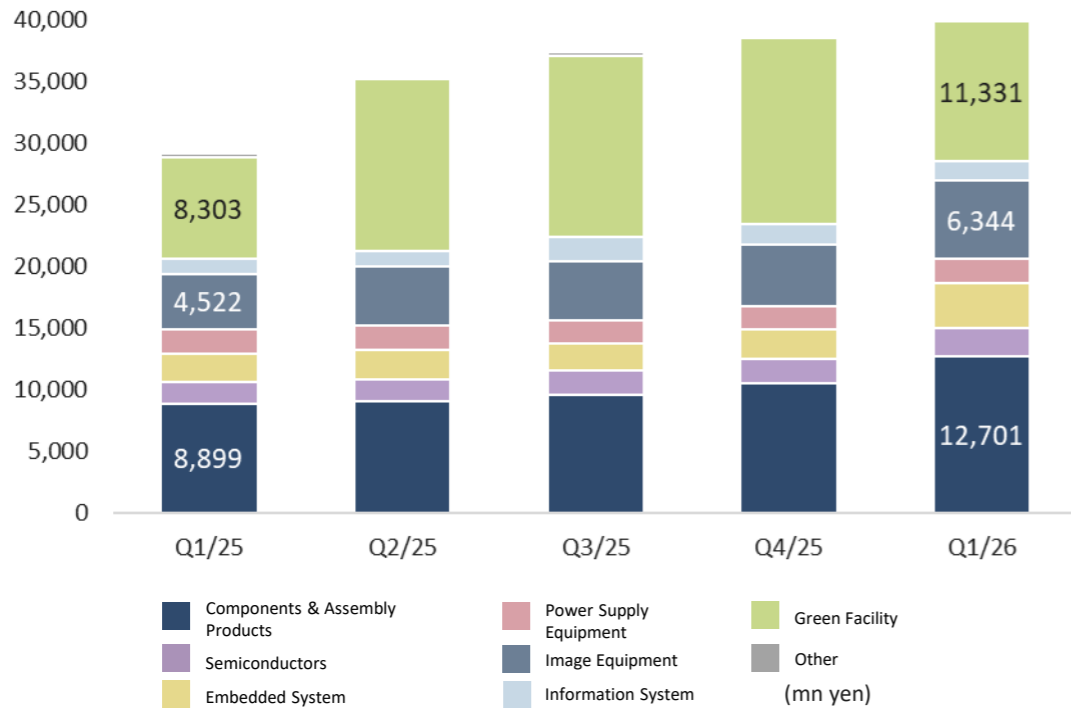
Green Facility

- ▶ Although we had no order for large projects in Q1/26, data center-related business will remain strong.

(Note)

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FY2026 Q1 Order Backlog Change by Product Segment (Electronic Equipment & Components)



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| Components & Assembly Products | 8,899 | 9,044 | 9,570 | 10,572 | 12,701 |
| Semiconductors | 1,779 | 1,839 | 1,952 | 1,913 | 2,296 |
| Embedded System | 2,292 | 2,320 | 2,274 | 2,443 | 3,599 |
| Power Supply Equipment | 1,919 | 2,002 | 1,833 | 1,881 | 2,001 |
| Image Equipment | 4,522 | 4,735 | 4,736 | 4,925 | 6,344 |
| Information System | 1,161 | 1,278 | 1,970 | 1,728 | 1,541 |
| Green Facility | 8,303 | 13,999 | 14,738 | 15,083 | 11,331 |
| Other | 311 | 165 | 243 | 124 | 178 |
| Total | 29,189 | 35,386 | 37,320 | 38,672 | 39,995 |

Strategy

- ▶ Maintain order backlog at high levels supported by investments in generative AI and semiconductor manufacturing equipment.

Components & Assembly Products

- ▶ Market conditions of semiconductor manufacturing equipment will continue growing backed by expansion in demand for generative AI.
- ▶ Inventory adjustment of general-purpose semiconductors is progressing and orders are also recovering.

Image Equipment

- ▶ Backed by expansion in demand for in-vehicle imaging equipment for Advanced Driver-Assistance Systems (ADAS), medium- to long-term accumulation is expected.
- ▶ Due to continued growth in market conditions of semiconductor manufacturing equipment, order backlog remains firm.

Green Facility

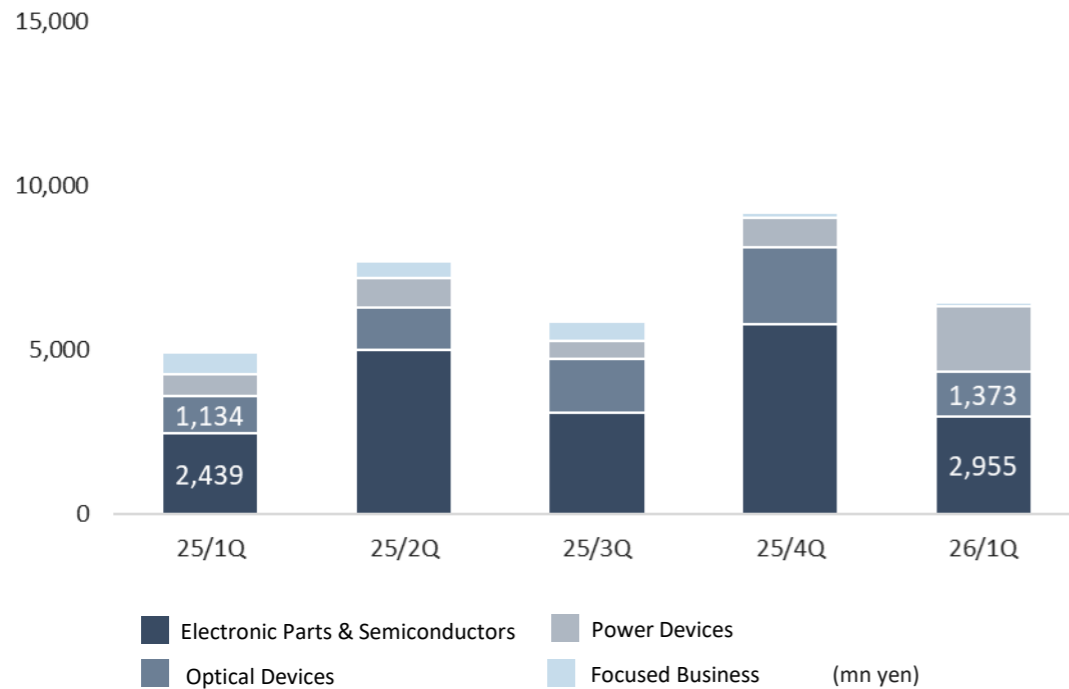
- ▶ Expansion in demand for data centers is expected to continue.

(Note)

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FY2026 Q1 Sales Change by Product Segment (Machinery & Manufacturing Equipment)



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|
| Electronic Parts & Semiconductors | 2,439 | 4,996 | 3,095 | 5,789 | 2,955 |
| Optical Devices | 1,134 | 1,291 | 1,633 | 2,356 | 1,373 |
| Power Devices | 685 | 885 | 555 | 884 | 2,004 |
| Focused Business | 678 | 518 | 570 | 163 | 130 |
| Total | 4,936 | 7,690 | 5,852 | 9,193 | 6,463 |

Topics

- ▶ On the back of investments in generative AI and semiconductor manufacturing equipment, performance was strong in relation to electronic parts and semiconductors.
- ▶ Quarterly fluctuations are seen in net sales depending on the timing of large projects acceptance by customers.

Electronic Parts & Semiconductors

- ▶ Net sales remained firm due to expansion in demand for generative AI.

Optical Devices

- ▶ Optical device field remained strong due to expansion in demand for data centers.

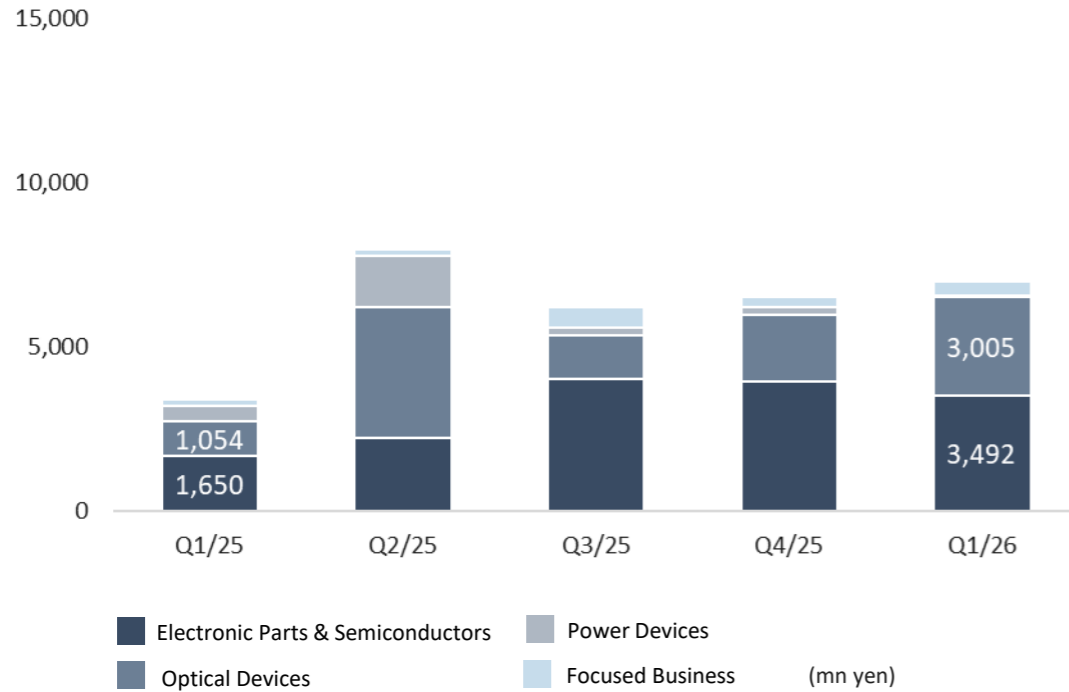
Power Devices

- ▶ The performance was strong as demand for devices for hybrid vehicles increased, while EVs continued to be sluggish.

(Note)

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FY2026 Q1 Order Change by Product Segment (Machinery & Manufacturing Equipment)



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|
| Electronic Parts & Semiconductors | 1,650 | 2,221 | 4,027 | 3,916 | 3,492 |
| Optical Devices | 1,054 | 3,967 | 1,303 | 2,048 | 3,005 |
| Power Devices | 496 | 1,566 | 234 | 226 | 42 |
| Focused Business | 196 | 222 | 625 | 310 | 445 |
| Total | 3,396 | 7,976 | 6,188 | 6,500 | 6,986 |

Forecasts

- ▶ On the back of investments in generative AI and semiconductor manufacturing equipment, orders related to electronic parts and semiconductors will remain firm.
- ▶ On the back of labor shortage, investments in labor-saving facilities are expected to expand.

Electronic Parts & Semiconductors

- ▶ As semiconductor-related investments continue, orders will also remain at high levels.

Optical Devices

- ▶ Performance will remain firm due to expansion in demand for data centers.

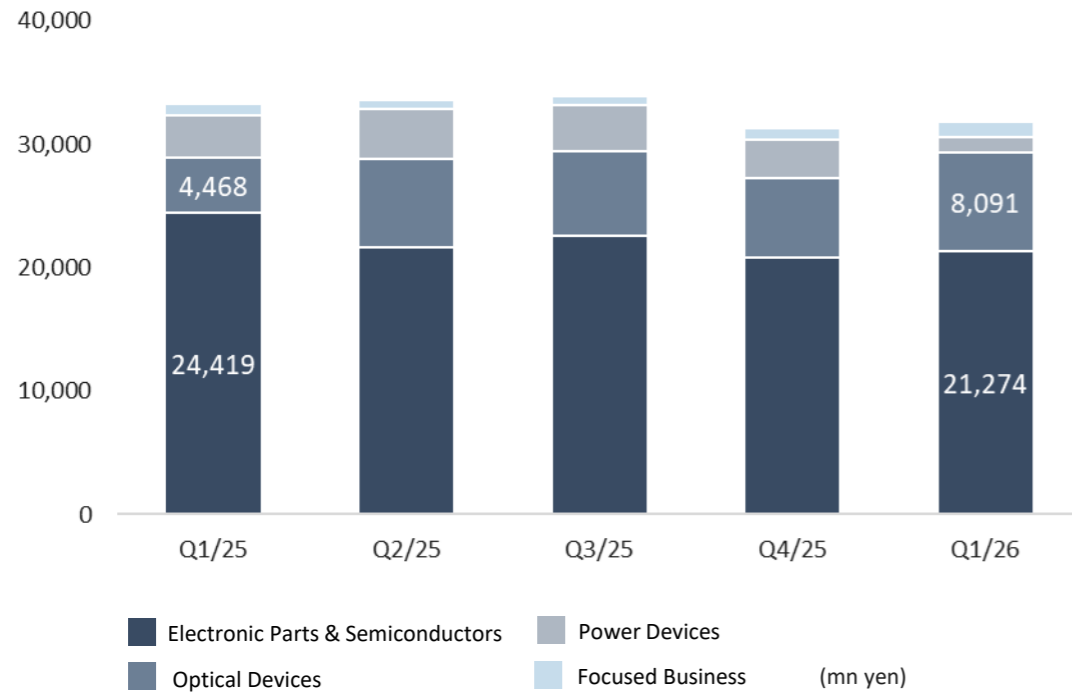
Power Devices

- ▶ EVs will continue to be sluggish.
- ▶ Demand for devices for hybrid vehicles will expand.

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

FY2026 Q1 Order Backlog Change by Product Segment (Machinery & Manufacturing Equipment)



| | Q1/25 | Q2/25 | Q3/25 | Q4/25 | Q1/26 |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| Electronic Parts & Semiconductors | 24,419 | 21,627 | 22,573 | 20,786 | 21,274 |
| Optical Devices | 4,468 | 7,138 | 6,811 | 6,441 | 8,091 |
| Power Devices | 3,421 | 4,091 | 3,769 | 3,115 | 1,166 |
| Focused Business | 993 | 697 | 753 | 906 | 1,241 |
| Total | 33,301 | 33,552 | 33,905 | 31,248 | 31,772 |

Strategy

- ▶ Thanks to continued investments in generative AI and semiconductor manufacturing equipment, order backlog for equipment projects will remain firm.

Electronic Parts & Semiconductors

- ▶ As semiconductor-related investments continue, an ordering environment will be maintained at a high level.

Optical Devices

- ▶ Performance will remain firm due to expansion in demand for data centers.

Power Devices

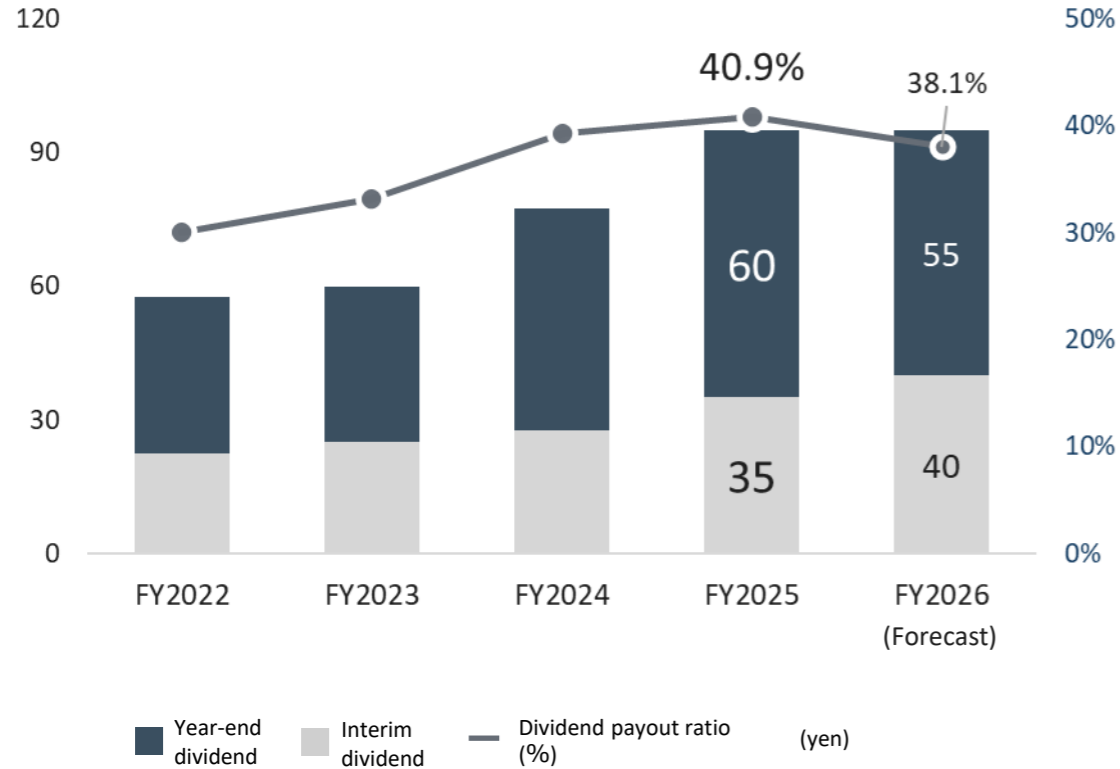
- ▶ Although EVs will continue to be sluggish, performance will remain firm due to expansion in demand for devices for hybrid vehicles.

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.



Dividends per share and dividend payout ratio



Five consecutive years of dividend increases through FY2025

<Basic policy>

The Company regards profit returns to shareholders as the most important management issue. We distribute profits based on our operating results, while also taking into account the strengthening of financial standing and internal reserves.

- ▶ In FY2024, the dividend payout ratio target was changed from 30% to 40%.
- ▶ Dividend for FY2025 was ¥95 per share (interim dividend: ¥35)
- ▶ Dividend for FY2026 is forecast to be ¥95 per share (interim dividend: ¥40)
- ▶ Dividends increase for five consecutive years.

(Note)

The annual dividend and dividend payout ratio for FY2026 are forecasts.

We conducted a 2-for-1 stock split of common shares, effective January 1, 2026.

The figures prior to FY2025 are dividends and dividend payout ratios that factored in the stock split.



- ▶ On the premise of ensuring a sound financial base, our basic policy is to achieve both investments for growth and stable shareholder returns, and we aim to increase corporate value through sustainable business growth.

Cash in

Own capital, Funding
(Considering the use of
interest-bearing debt)

Operating cash flow:
Approx. **9** billion yen

Cash out

Growth and rationalization investment

- ▶ **R&D investment:** approx. **1** billion yen
Improve profitability by strengthening original products
- ▶ **Investment for DX promotion**
: approx. **1.5** billion yen
Increase productivity and efficiency
- ▶ **New business and production capacity enhancement**
: approx. **3.5** billion yen
 - Investments to improve efficiency and strengthen response capabilities in green facility business
 - Investments to strengthen the production capacity of original products
- ▶ **M&A Investments**
Consideration with emphasis on synergy

Shareholder return

- ▶ **Change in dividend policy (FY2024)**
Dividend payout ratio target changed from 30% to 40%
- ▶ **Acquisition of own stock**
Make decisions and take action flexibly

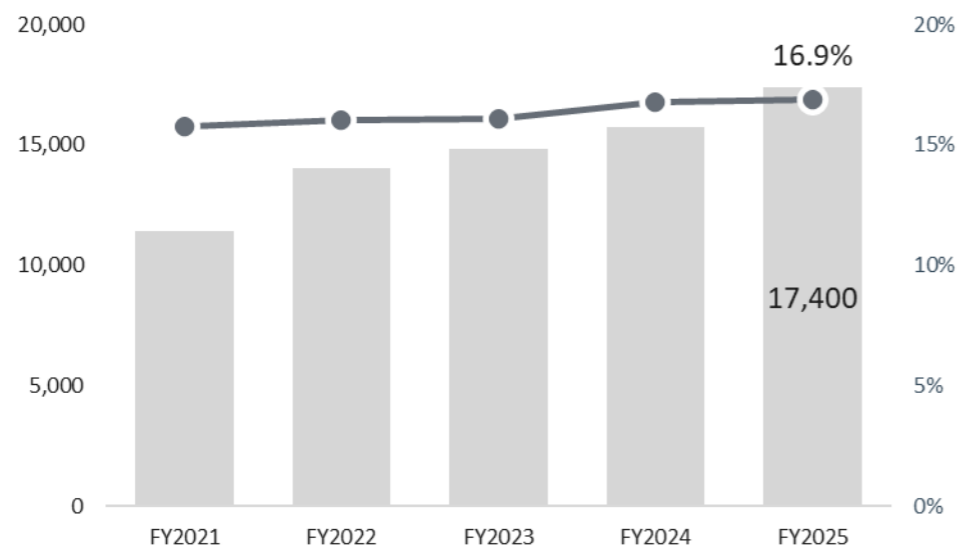
Progress of KPIs in 11th Medium-Term Business Plan (11M)



| Management Indices | 11M Targets | | FY2024 | FY2025 | Progress |
|--------------------------------------|--------------------------------------|-------------------|------------------|-------------------|---|
| Net sales | Over | 100.0 billion yen | 93.5 billion yen | 103.1 billion yen | Achieved in FY2025. |
| Gross profit ratio | | 20 % or above | 20.2 % | 20.3 % | Making steady progress. |
| ROE | | 12 % or above | 14.0 % | 14.4 % | Making steady progress. |
| ROA | | 6 % or above | 6.2 % | 6.5 % | Making steady progress. |
| Equity ratio | | 50 % | 45.1 % | 44.8 % | Need further reduction in total assets. |
| Composition ratio by business | Electronic Equipment & Components | 60 % | 68.5 % | 66.1 % | New business is growing led by steady progress in data center business. |
| | Manufacturing & Inspection Equipment | 30 % | 26.5 % | 26.8 % | |
| | New business | 10 % | 5.0 % | 7.1 % | |
| Original product ratio | | 25 % | 16.8 % | 16.9 % | Showing little growth as sales as a trading company are also growing. |
| Overseas business ratio | | 30 % | 26.3 % | 26.2 % | Showing little growth as domestic business is also growing. |
| Dividend payout ratio | Target | 40 % | 39.3 % | 40.9 % | Making steady progress. |
| P/E ratio | | — | 6.96 x | 10.45 x | |
| P/B ratio | | — | 0.92 x | 1.44 x | |



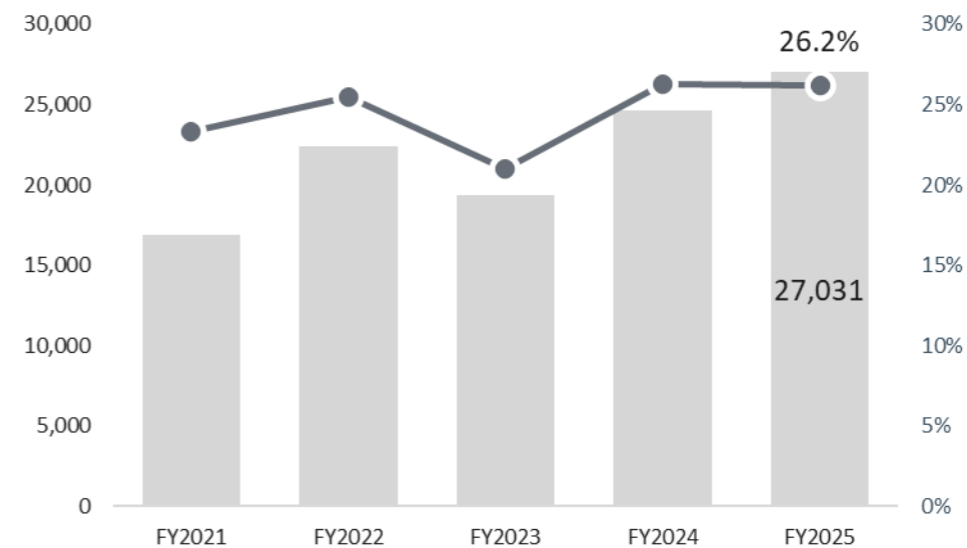
Net sales of original products



| | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 |
|------------------------|--------|--------|--------|--------|--------|
| Net sales | 11,409 | 14,050 | 14,818 | 15,765 | 17,400 |
| Original product ratio | 15.8% | 16.0% | 16.1% | 16.8% | 16.9% |

(mn yen)

Overseas business net sales



| | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 |
|-------------------------|--------|--------|--------|--------|--------|
| Net sales | 16,846 | 22,380 | 19,376 | 24,610 | 27,031 |
| Overseas business ratio | 23.3% | 25.5% | 21.0% | 26.3% | 26.2% |

(mn yen)

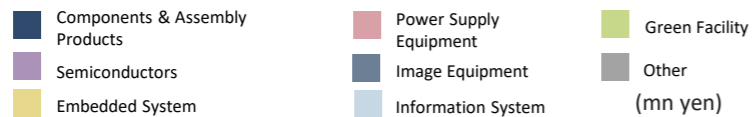
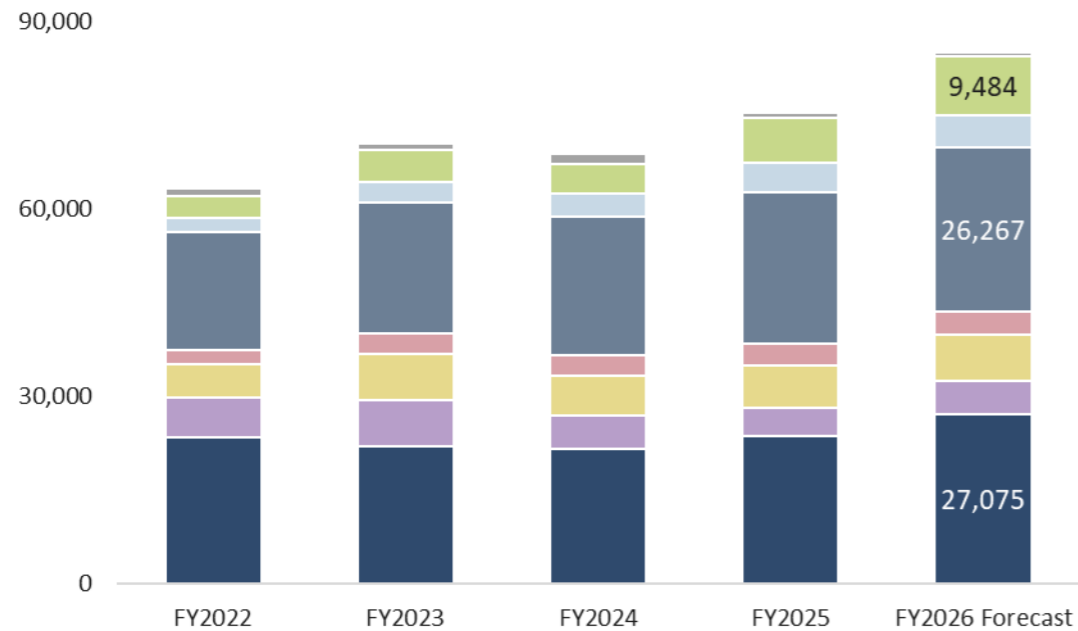
Consolidated Performance Forecast (full-year)



| | FY2022 | FY2023 | FY2024 | FY2025 | H1/26 Forecast | FY2026 Forecast | YoY (forecast) |
|-------------------------|--------|--------|--------|---------|----------------|-----------------|----------------|
| Net sales | 87,639 | 92,156 | 93,542 | 103,142 | 56,500 | 110,000 | +6.6% |
| Gross profit | 17,587 | 18,151 | 18,868 | 20,978 | - | - | - |
| Operating income | 6,051 | 5,943 | 6,200 | 7,010 | 3,655 | 7,550 | +7.7% |
| Ordinary income | 6,210 | 6,015 | 6,335 | 7,156 | 3,720 | 7,640 | +6.7% |
| Net income | 4,237 | 4,014 | 4,382 | 4,923 | 2,510 | 5,250 | +6.6% |

(mn yen)

Net Sales Forecast by Product Segment (Electronic Equipment & Components)

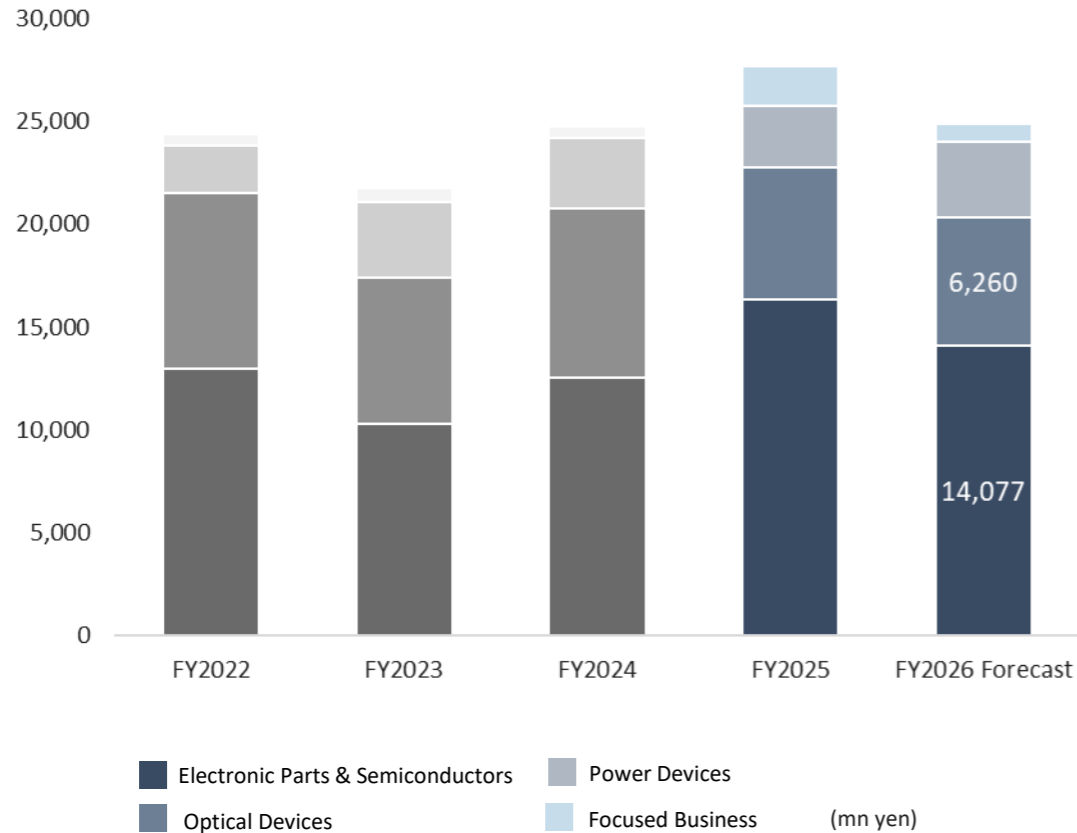


| | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 Forecast |
|--------------------------------|---------------|---------------|---------------|---------------|-----------------|
| Components & Assembly Products | 23,434 | 21,954 | 21,485 | 23,579 | 27,075 |
| Semiconductors | 6,269 | 7,387 | 5,405 | 4,593 | 5,299 |
| Embedded System | 5,442 | 7,507 | 6,452 | 6,742 | 7,483 |
| Power Supply Equipment | 2,297 | 3,221 | 3,247 | 3,431 | 3,685 |
| Image Equipment | 18,761 | 20,846 | 22,198 | 24,212 | 26,267 |
| Information System | 2,421 | 3,418 | 3,669 | 4,748 | 5,216 |
| Green Facility | 3,312 | 5,052 | 4,678 | 7,300 | 9,484 |
| Other | 1,332 | 978 | 1,639 | 862 | 602 |
| Total | 63,272 | 70,366 | 68,778 | 75,471 | 85,115 |

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

Net Sales Forecast by Product Segment (Machinery & Manufacturing Equipment)



| | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 Forecast |
|-----------------------------------|---------------|---------------|---------------|---------------|-----------------|
| Electronic Parts & Semiconductors | 12,971 | 10,298 | 12,505 | 16,320 | 14,077 |
| Optical Devices | 8,553 | 7,094 | 8,249 | 6,415 | 6,260 |
| Power Devices | 2,313 | 3,677 | 3,423 | 3,008 | 3,694 |
| Focused Business | 529 | 719 | 586 | 1,928 | 851 |
| Total | 24,367 | 21,789 | 24,764 | 27,671 | 24,884 |

(Note)

As figures are calculated in thousands of yen and rounded to the nearest million yen, the total amounts do not match the sum of their individual components.

We changed the presentation and classification of segments in FY2026. (Figures up to FY2024 are based on previous product segments.)

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Integrated Report



Shared Research



For inquiry concerning this material and IR information

Public & Investor Relations Sec., Business Management Dept.,
Daitron Co., Ltd.

T E L : +81-6-6399-5952

F A X : +81-6-6399-5864

E-mail : info.ir@daitron.co.jp